### DMG MORI CO., LTD. FY Ending Dec. 2015 1Q IR Meeting



### **Profit & Loss Statements**

(Mil. JPY)	2014 1Q (Apr. – Jun.) Former CO basis	2015 1Q (Apr. – Jun.)	End Dec. 2015 (Apr. – Dec.) 9 month forecast	<reference> End Dec. 2015 (Jan. – Dec.) 12 month forecast</reference>
Sales revenue	37,241	96,065	300,000	410,000
Operating result	726	33,965	30,000	40,000
(%)	1.9%	35.4%	10.0%	9.8%
Quarterly profit	1,662	33,893	-	-
(%)	4.5%	35.3%	-	
Profit attributed to owners of parent company	1,672	32,318	16,500	22,000
(%)	4.5%	33.6%	5.5%	5.4%
EPS (JPY)	12.9	255.7	129.0	172.0
Exchange rate (1USD= **JPY)	102.2	121.4	120.0	119.8
Exchange rate (1EUR= **JPY)	140.1	134.2	130.0	131.0



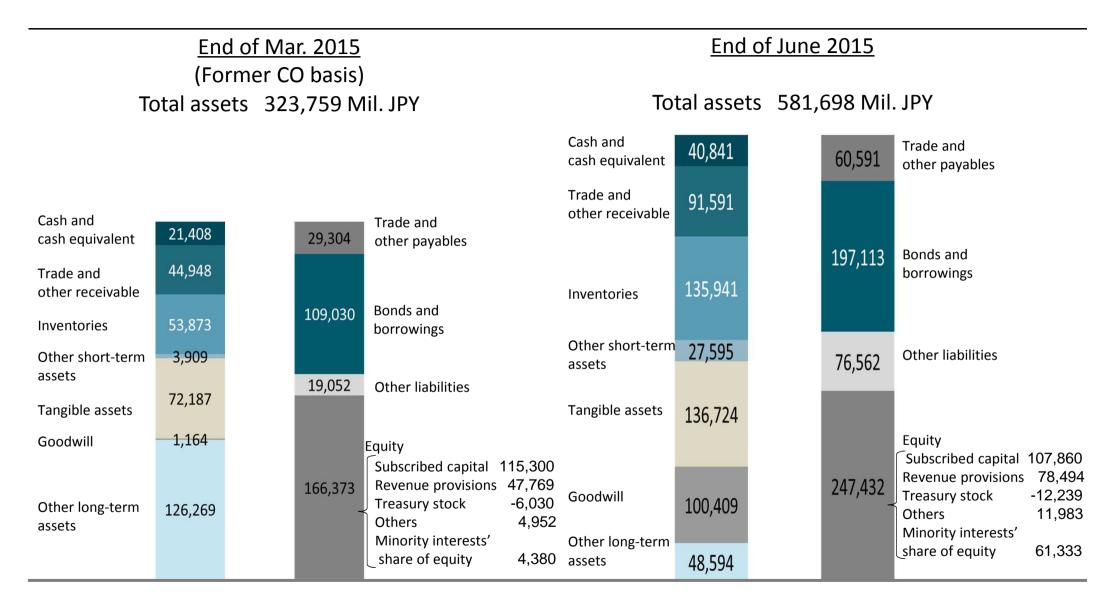
### Impact on PL by Adoption of IFRS and Integration with AG

(Mil. JPY)		2014.1Q (Former CO basis)	2015.1Q
Pro	ofits	37,485	134,923
	Sales revenue	37,241	96,065
	Other operating revenues	244	38,857
Cost		36,758	100,958
	Changes in finished goods and work in progress	-1,234	-6,759
	Cost of raw materials, consumables and goods for resale	18,649	49,975
	Personnel costs	9,650	30,483
	Depreciation	1,530	3,813
	Other operating expenses	8,162	23,445
Operating result		726	33,965
	Financial income	115	219
	Financial expense	138	598
	Share of profits and losses of at equity- accounted investments	1,037	92
Earnings before taxes		1,741	33,678
	Income taxes	78	-214
Quarterly profit		1,662	33,893
	Profit attributed to owners of parent company	1,672	32,318
	Profit attributed to minority interests	-9	1,574

<ul> <li>Other operating revenue</li> <li>Grained and loss on step acquisition</li> </ul>	37.3 Bil. JPY					
Integration with AG	36.7 Bil. JPY					
Acquisition of majority ownership of						
DMG MORI Finance	0.6Bil. JPY					
■Impact on operating result						
<ul> <li>Accounting change due to introduction of IFRS – 2.0 Bil. JPY</li> <li>Exchange loss and TOB related costs, etc. (which</li> </ul>						
used to be allocated in non-operating costs or						
purchase costs under Japanese accounting standard)						
purchase costs under Japanese accounting standard)						
Unrealized profit of cross holding inventories						
Cost of business restructuring - 8.9 E						
Costs related to inventory devaluation and						
management integration, etc.						
Total	– 11.4 Bil. JPY					



### **Balance Sheet**



Net debt 87,622 Mil. JPY Shareholders' equity ratio 50.0%

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Net debt 156,272 Mil. JPY Shareholders' equity ratio 32.2%

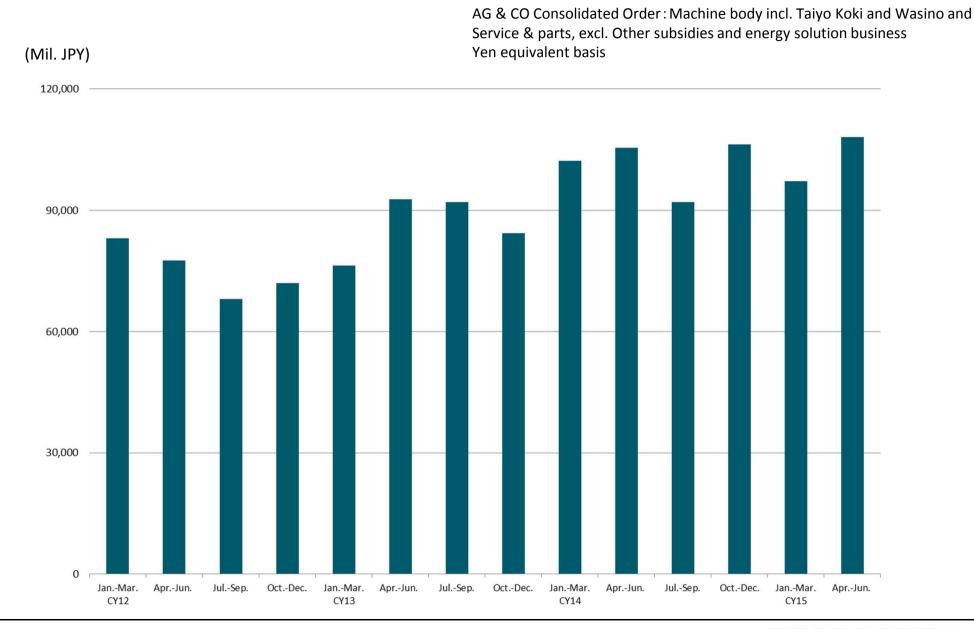


### **Cash Flow Statements**

(Mil. JPY)	CY2015 Apr. – Jun.
Cash flow from operating activities	-13,616
- Amount paid out for changes of working capital	-6,849
Cash flow from investment activities	-11,063
- Amount paid out for investments in tangible assets	-6,135
- Amount paid out for investments in subsidiary stocks	-4,808
Cash flow from financing activities	43,045
Cash and cash equivalents at the end of the period	40,841



#### AG & CO Consolidated Quarterly Order Intakes (Machine Tool Business only)



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# Shape the future

- <Common Objectives> as Machine Tool Manufacturer;
  - Strengthen the development of cutting-edge technologies
  - Create new customer value that combines products & IT
  - Provide more intelligent products faster and efficiently
  - Provide best solutions and service for each customer
- Worldwide Payout ratio market share 20-30% >10% Sales ROE 600 >12% 2020 **Bil. JPY** Shareholders' OP margin equity ratio 13-15% >50% Net Interest bearing debt

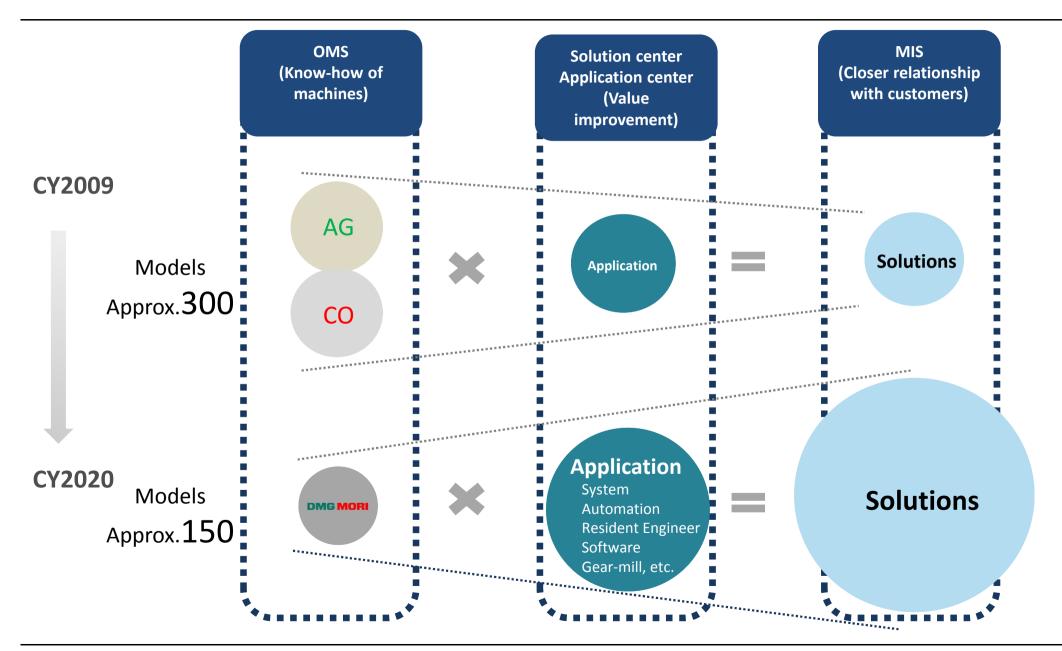
(Assumed exchange rate) 120 JPY / USD , 130 JPY / EUR



Keep on evolving

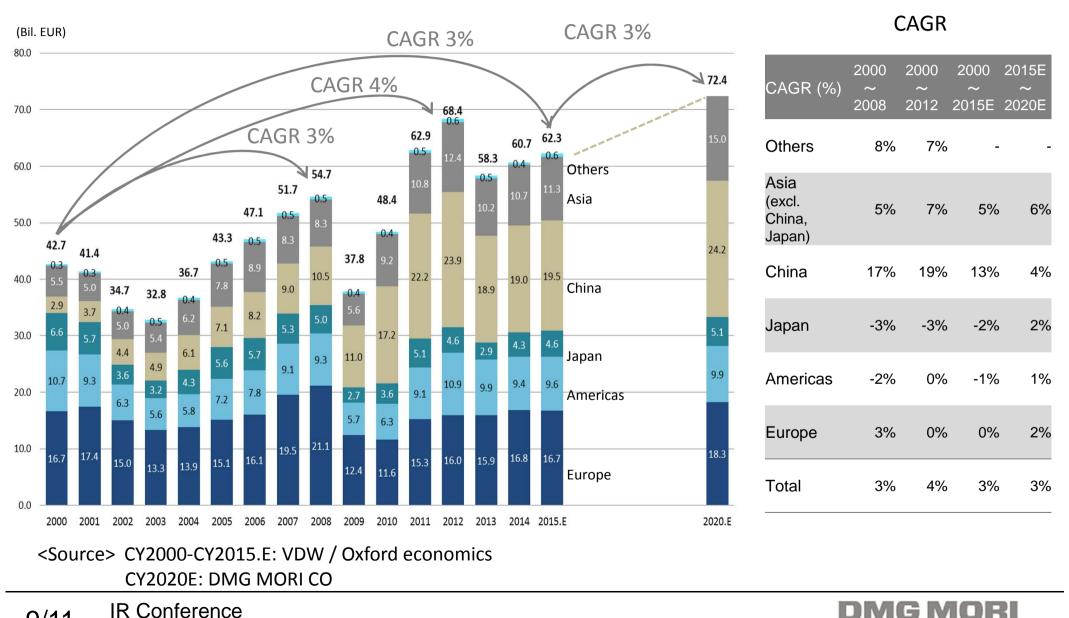
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# Integration of Product Lines and Creation of Customer Value through Solutions



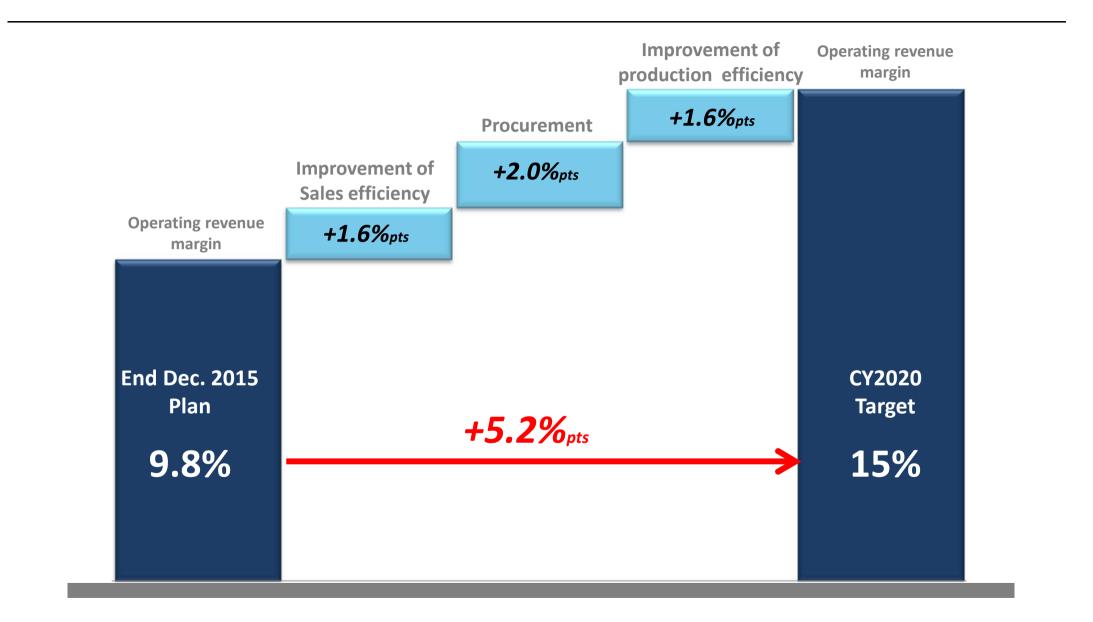
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### **Demand Outlook of Machine Tools**



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### Plan to Achieve 15% of Operating Revenue Margin





## Disclaimer

This material contains targets, plans, etc, concerning the future of DMG MORI CO., LTD. and the DMG MORI Group. All predictions concerning the future are judgments and assumptions based on information available to DMG MORI at the time of writing. There is a possibility that the actual future results may differ significantly from these forecasts, due to changes in management policy or changes in external factors.

There are many factors which contain elements of uncertainty or the possibility of fluctuation, including the following:

- Fluctuations in exchange rates
- Changes to the laws, regulations and government policies in the markets where DMG MORI CO., LTD. conducts its business
- > DMG MORI CO., LTD.'s ability to develop and sell new products in a timely fashion
- Instability of governments in the markets where DMG MORI CO., LTD. conducts its business
- > Operational changes by the competent authorities or regulations related to anti-trust, etc.

