

FINANCIAL SECTION

Financial Information

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(Employee information)

Consolidated Financial Statements

Corporate Information

Key Financial Figures

FY	Amount in JPY (Unit: JPY million)				
	2019	2020	2021	2022	2023
Profit or loss					
Sales revenues	485,778	328,283	396,011	474,771	539,450
Operating profit	37,339	10,674	23,067	41,213	54,150
(Operating profit margin)	7.7%	3.3%	5.8%	8.7%	10.0%
Profit before income taxes	31,451	5,106	19,609	36,528	47,927
Net profit	18,861	1,696	13,231	25,800	34,229
Net profit attributable to owners of the parent	17,995	1,745	13,460	25,406	33,944
Cash flows					
Free cash flows (*1)	20,101	△5,212	30,357	24,875	14,878
Financial position					
Shareholders' equity	124,006	185,420	213,139	245,897	267,990
Total assets	524,606	526,526	597,117	680,334	765,806
Shareholders' equity ratio (*2)	23.6%	35.2%	35.7%	36.1%	35.0%
Per share information					
Shareholders' equity (JPY) (*3)	1,008.36	1,493.86	1,703.51	1,957.61	2,134.72
Dividends per share (JPY)	60	20	40	70	90
Other key management indicators					
Return on Equity (ROE) (*4)	15.3%	1.1%	6.8%	11.1%	13.2%
Return on Assets (ROA) (*5)	7.1%	2.0%	4.1%	6.5%	7.5%

(Reference: translated into EUR)

FY	Amount translated into EUR (Unit: EUR million)				
	2019	2020	2021	2022	2023
EUR / JPY	122.1	121.8	129.9	138.1	152.0
Profit or loss					
Sales revenues	3,979	2,695	3,049	3,438	3,549
Operating profit	306	88	178	298	356
(Operating profit margin)	7.7%	3.3%	5.8%	8.7%	10.0%
Profit before income taxes	258	42	151	265	315
Net profit	154	14	102	187	225
Net profit attributable to owners of the parent	147	14	104	184	223
Cash flows					
Free cash flows (*1)	165	△43	234	180	98
Financial position					
Shareholders' equity	1,016	1,522	1,641	1,781	1,763
Total assets	4,297	4,322	4,597	4,927	5,038
Shareholders' equity ratio (*2)	23.6%	35.2%	35.7%	36.1%	35.0%
Per share information					
Shareholders' equity (EUR) (*3)	8.3	12.3	13.1	14.2	14.0
Dividends per share (EUR)	0.5	0.2	0.3	0.5	0.6

(*1) Free cash flows = Cash flows from operating activities - Cash flows used in investing activities

(*2) Equivalent to the ratio of equity attributable to owners of the parent company. The figure is calculated by dividing the equity attributable to owners of the parent company by total assets.

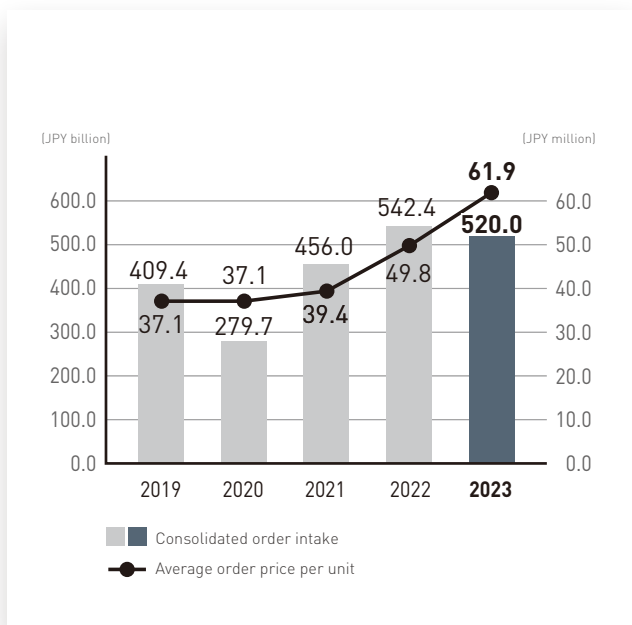
(*3) Shareholders' equity per share (equity attributable to owners of the parent company) is calculated including hybrid capital.

(*4) Calculated by dividing net profit or loss attributable to owners of the parent company by the average of equity attributable to owners of the parent company at the beginning and end of the period.

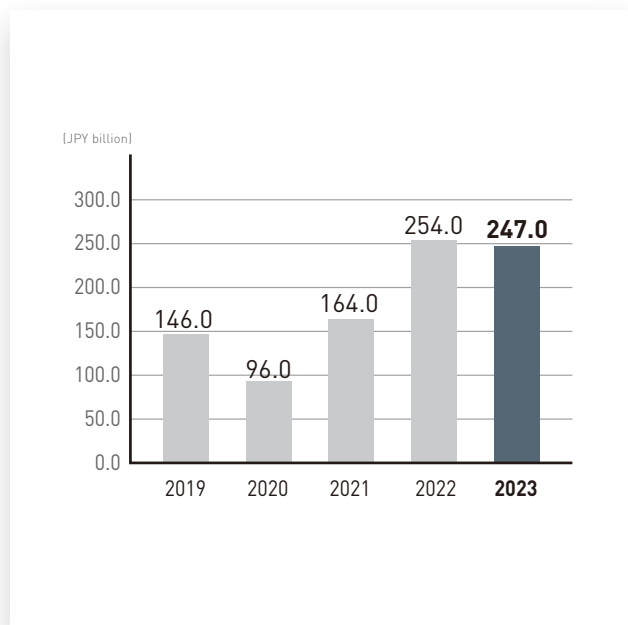
(*5) Calculated by dividing operating profit by the average of total assets at the beginning and end of the period.

Financial Highlights

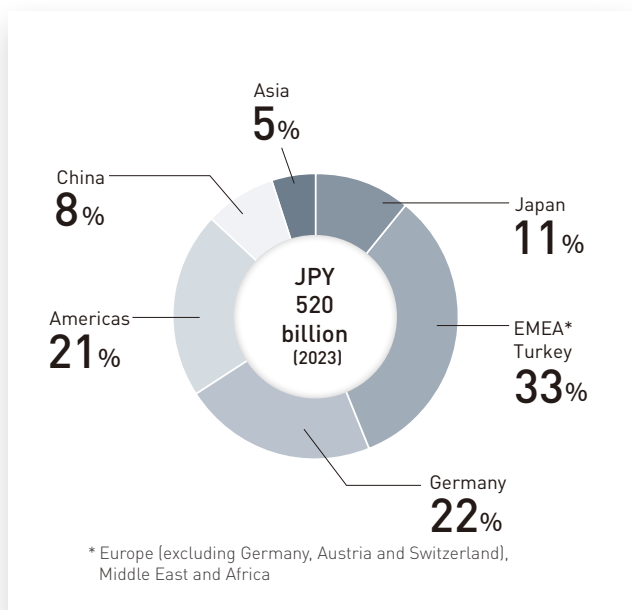
Consolidated order intake
Average order price per unit



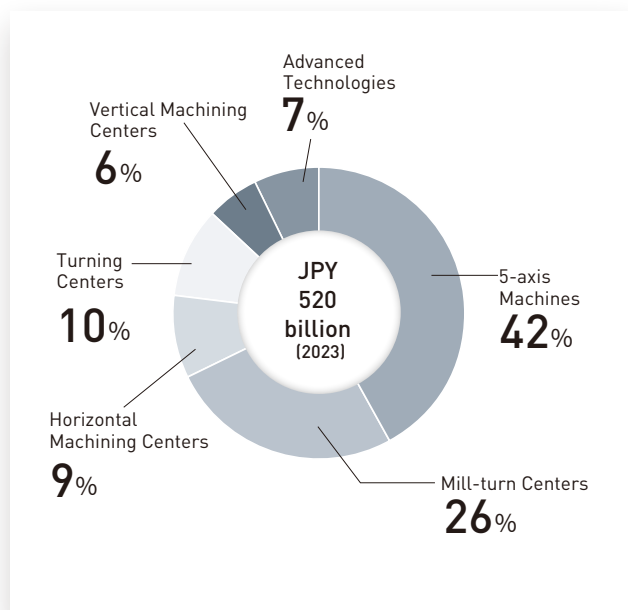
Machine order backlog



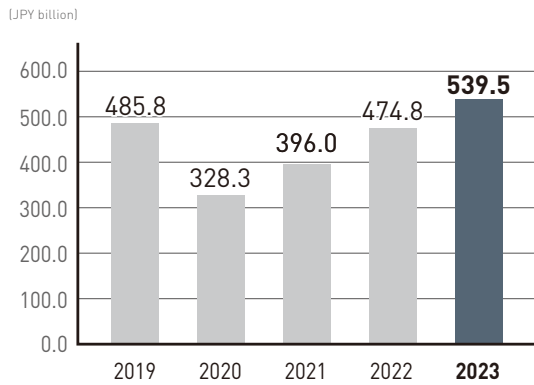
Order composition by region



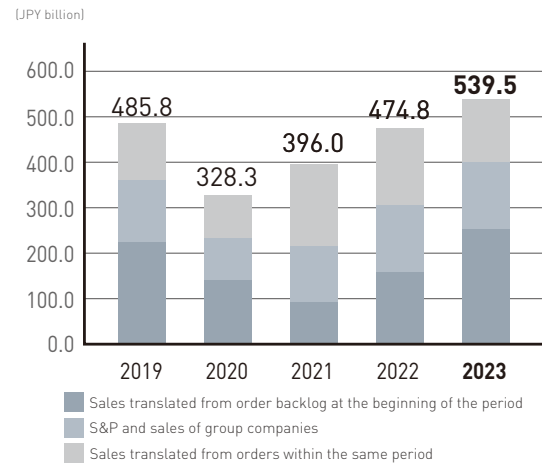
Order composition by product type



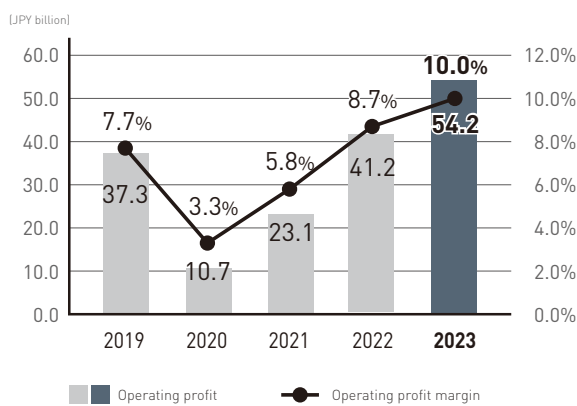
Sales revenue



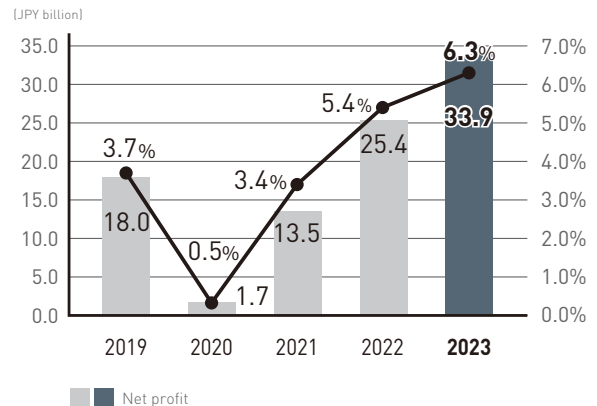
Breakdown of sales revenue



Operating profit Operating profit margin



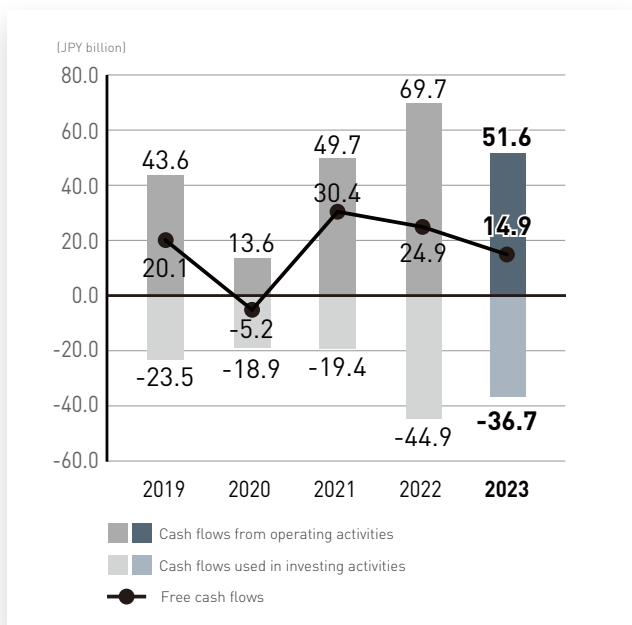
Net profit* Net profit margin



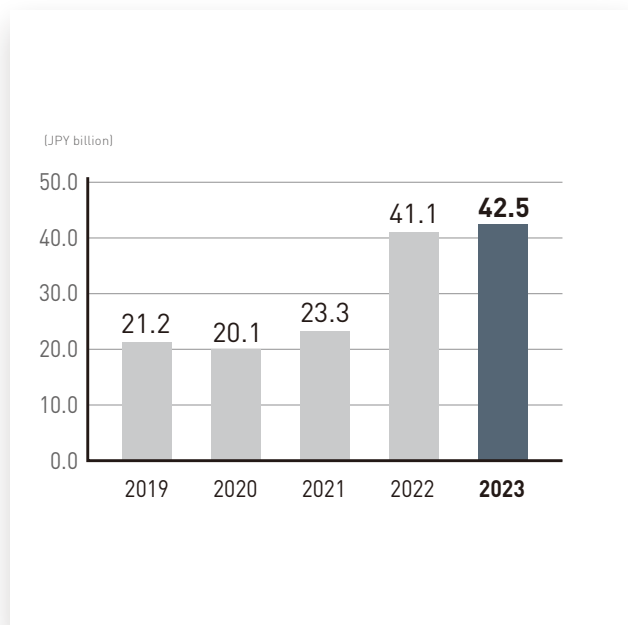
* Equivalent to net profit attributable to owners of the parent.

Financial Highlights

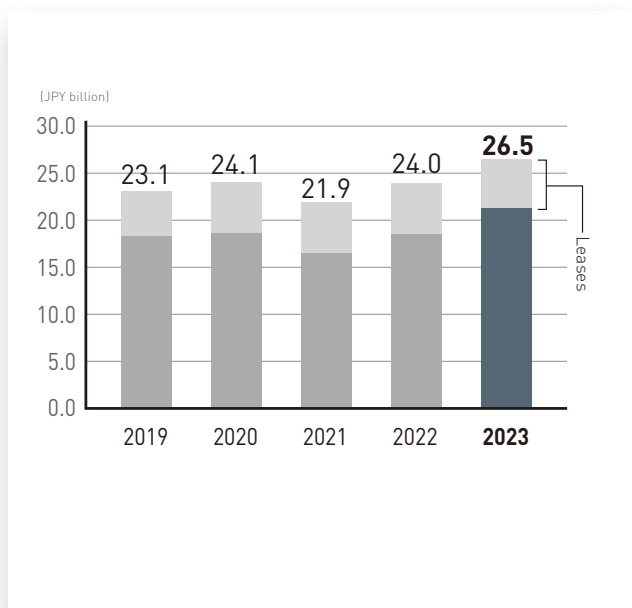
Free cash flows



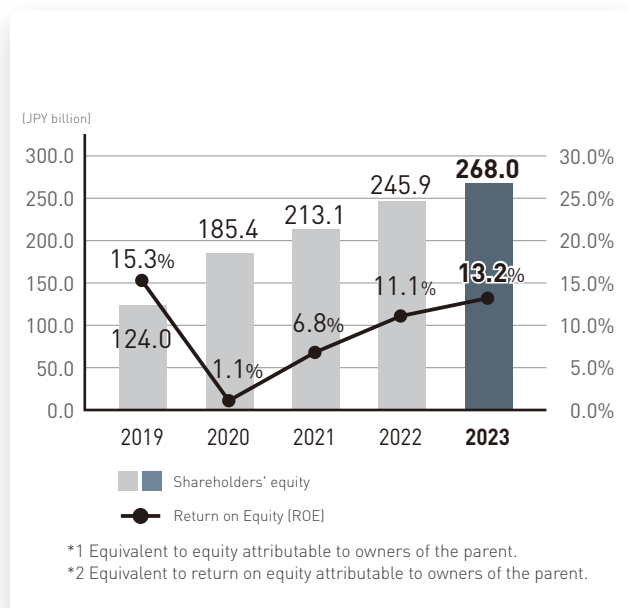
Capital expenditure



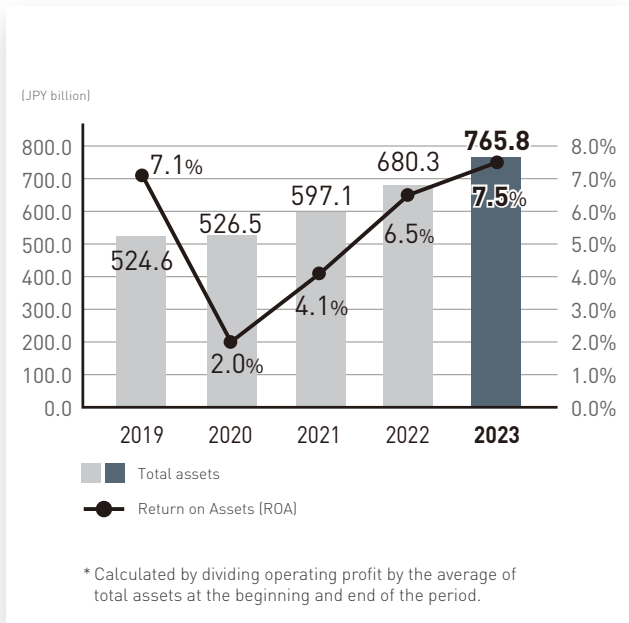
Depreciation & amortization



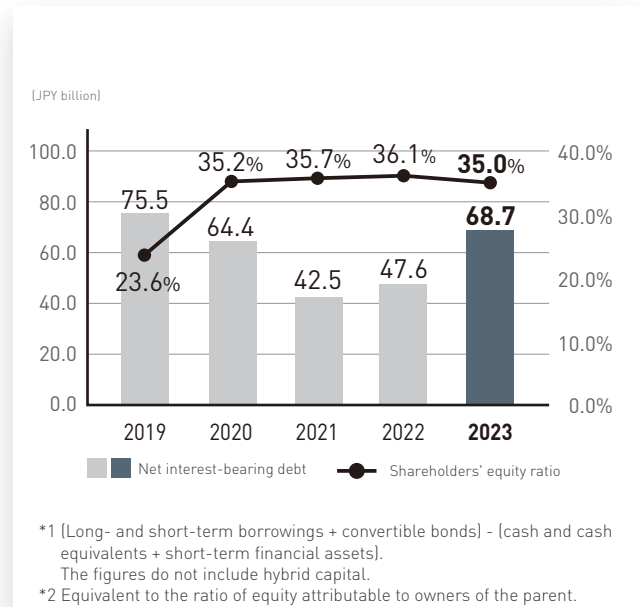
Shareholders' equity*1
Return on Equity (ROE)*2



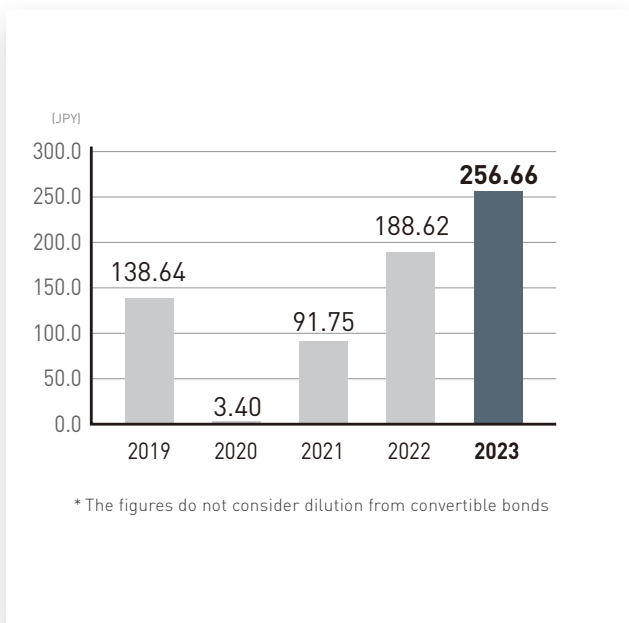
Total assets
Return on assets (ROA)*



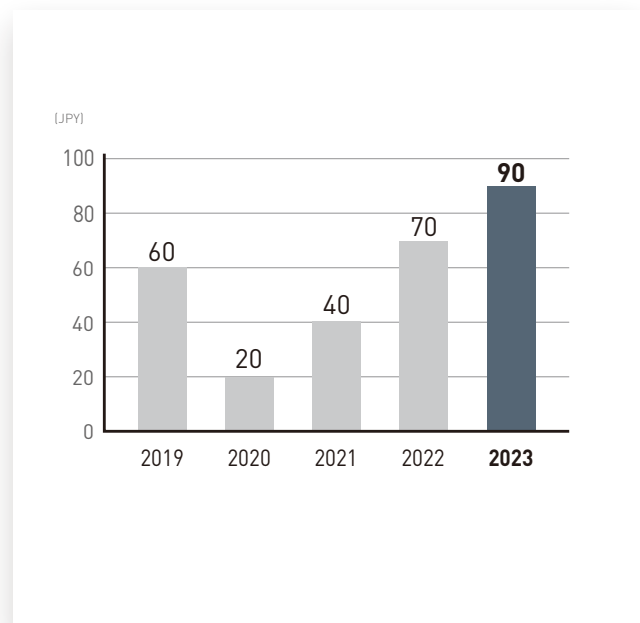
Net interest-bearing debt**
Shareholders' equity ratio**



Earnings per share (EPS)*



Dividends per share



Non-financial Highlights (Employee information)

Average annual salary in 2023 (Japan-based employees)

	Male employees			Female employees			All employees		
	Average annual salary (JPY thousand)	Average age	No. of employees	Average annual salary (JPY thousand)	Average age	No. of employees	Average annual salary (JPY thousand)	Average age	No. of employees
All	9,059	43.5	2,191	7,946	36.8	308	8,922	42.7	2,499
General manager level	14,944	49.4	109	14,195	45.7	3	14,924	49.3	112
Manager level	11,394	46.0	430	11,088	43.9	26	11,377	45.9	456
Staff	7,555	41.4	1,538	7,364	35.9	275	7,526	40.6	1,813

The salary includes base salary, qualification salary, position salary, bonus, child allowance, housing allowance, and overtime allowance.

Excludes dormitory / company housing, meal allowance, commuting allowance, employee stock ownership incentive, childcare expense support, travel expense support for family visits, medical checkup support, and other fringe benefit related payments.

The figures do not include part-time workers or fixed-term employees

Qualification and position salaries are determined by job description, job performance, and level of responsibility. There are no gender-based salary gaps at DMG MORI.

Previously, only the "primary earner" of the household was eligible for childcare and housing allowances, but this restriction has been lifted to eliminate gender-based compensation disparities.

New hires and separations in 2023

	Japan-based permanent employees		
	Male employees	Female employees	All employees
Total new hires (incl. direct hires at subsidiaries)	73	12	85
New graduate	27	6	33
Mid-career	46	6	52
Total separations (incl. direct hires at subsidiaries)	75	24	99
Voluntary retirement	54	22	76
Retirement	18	1	19
Others	3	1	4
Turnover rate	2.8%	0.9%	3.7%
Voluntary turnover rate	2.0%	0.8%	2.8%
Retirement rate	0.7%	0.0%	0.7%

Only includes the regular full-time employees*¹ in Japan.

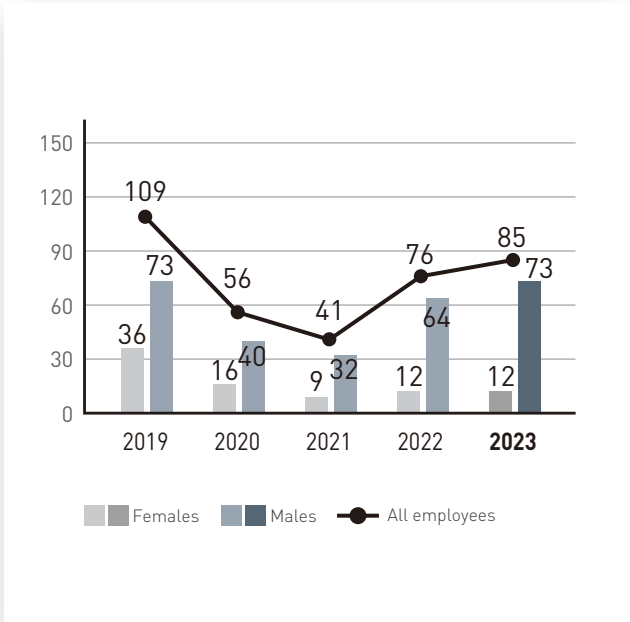
Only includes the number of hires and retirements within the period from January 1, 2023, to December 31, 2023.

The turnover rate is calculated by dividing the number of retirees by the number of regular employees as of January 1, 2023.

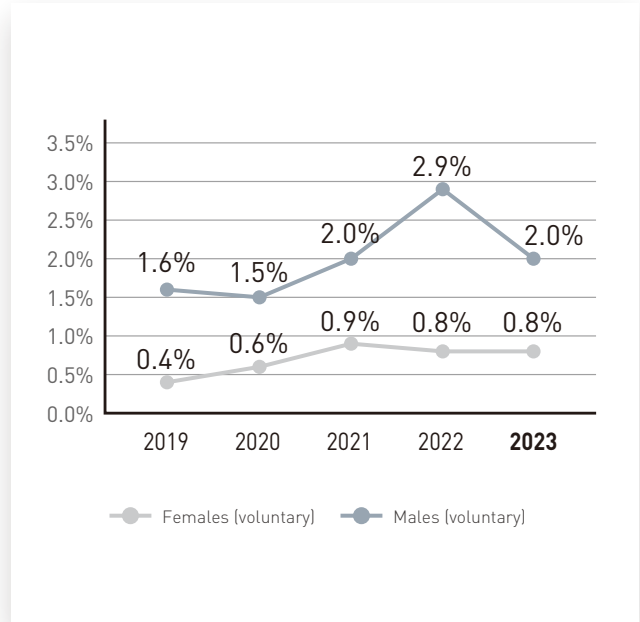
*1 Subject companies are DMG MORI CO., LTD., DMG MORI SALES AND SERVICE CO., LTD., DMG MORI PRODUCTION Co.,Ltd.,

DMG MORI Precision Components CO., LTD., WALC Inc., DMG MORI KOSAN CO., LTD., TECHNIUM CO., LTD., Mahoroba Farm CO., LTD.

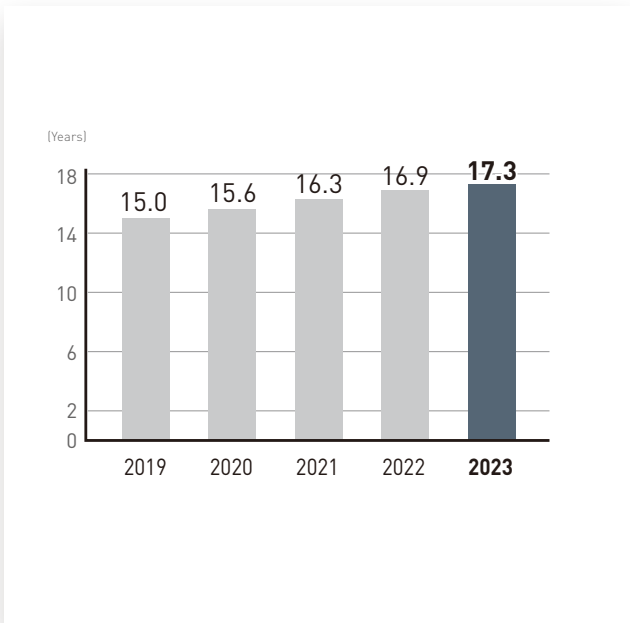
Number of new hires by gender (Japan-based employees)



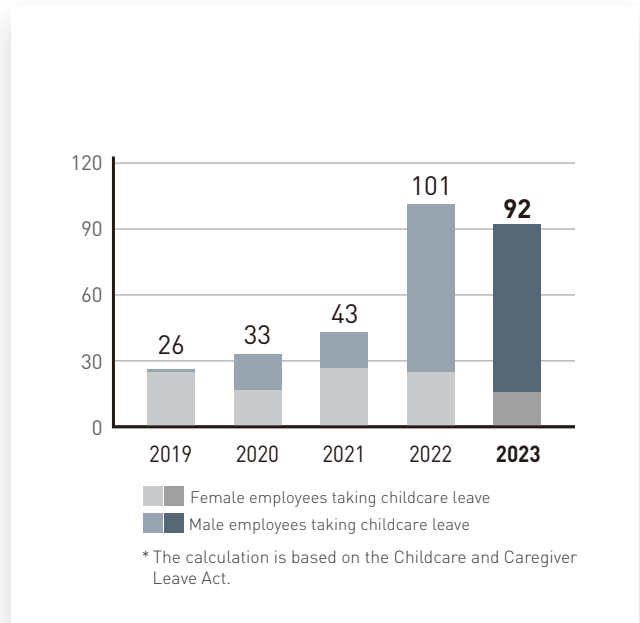
Turnover by gender (Japan-based employees)



Average seniority (Japan-based employees)



Number of employees taking childcare leave (Japan-based employees)



Consolidated Statement of Financial Position

	Unit: JPY million		Unit: EUR million	
	Previous fiscal year December 31, 2022	Current fiscal year December 31, 2023	Previous fiscal year December 31, 2022	Current fiscal year December 31, 2023
	Exchange rate (CR) JPY 157.08 / EUR (*)			
Assets				
Current assets				
Cash and cash equivalents	36,992	39,212	235	250
Trade and other receivables	68,437	62,927	436	401
Other financial assets	6,503	5,713	41	36
Inventories	166,217	200,843	1,058	1,279
Other current assets	15,834	14,277	101	91
Subtotal	293,985	322,974	1,872	2,056
Assets held for sale	—	799	—	5
Total current assets	293,985	323,773	1,872	2,061
Non-current assets				
Property, plant and equipment	162,965	189,231	1,037	1,205
Right-of-use assets	19,874	24,637	127	157
Goodwill	76,842	85,587	489	545
Other intangible assets	86,193	100,909	549	642
Other financial assets	26,122	26,246	166	167
Equity-accounted investments	5,917	6,322	38	40
Deferred tax assets	4,509	5,334	29	34
Other non-current assets	3,923	3,764	25	24
Total non-current assets	386,349	442,033	2,460	2,814
Total assets	680,334	765,806	4,331	4,875

(*) EUR amount is translated from JPY at the current rate of Dec. 31, 2023 (JPY 157.08 / EUR) for both previous and current fiscal year. Please refer to the Security Report for the audited financial statements.

Exchange rate (CR) JPY 157.08 / EUR

	Unit: JPY million		Unit: EUR million	
	Previous fiscal year December 31, 2022	Current fiscal year December 31, 2023	Previous fiscal year December 31, 2022	Current fiscal year December 31, 2023
Liabilities and equity				
Liabilities				
Current liabilities				
Trade and other payables	72,806	82,914	463	528
Interest-bearing bonds and borrowings	51,241	61,187	326	390
Contract liabilities	92,935	93,430	592	595
Other financial liabilities	7,304	71,967	46	458
Income tax payable	6,959	9,657	44	61
Provisions	45,659	50,998	291	325
Other current liabilities	4,424	6,477	28	41
Total current liabilities	281,329	376,633	1,791	2,398
Non-current liabilities				
Interest-bearing bonds and borrowings	39,852	52,474	254	334
Other financial liabilities	87,305	40,309	556	257
Liabilities related to retirement benefits	4,479	5,192	29	33
Provisions	6,819	6,371	43	41
Deferred tax liabilities	8,103	9,340	52	59
Other non-current liabilities	2,069	2,939	13	19
Total non-current liabilities	148,630	116,627	946	742
Total liabilities	429,960	493,261	2,737	3,140
Equity				
Issued capital	51,115	51,115	325	325
Capital surplus	266	208	2	1
Hybrid capital	118,753	110,822	756	706
Treasury shares	△906	△883	△6	△6
Retained earnings	69,864	92,283	445	587
Other components of equity	6,803	14,444	43	92
Equity attributable to owners of the parent	245,897	267,990	1,565	1,706
Non-controlling interests	4,477	4,555	29	29
Total equity	250,374	272,545	1,594	1,735
Total liabilities and equity	680,334	765,806	4,331	4,875

Consolidated Statement of Profit or Loss

Exchange rate (CR) JPY 157.08 / EUR

	Unit: JPY million		Unit: EUR million	
	Previous fiscal year From January 1, 2022 To December 31, 2022	Current fiscal year From January 1, 2023 To December 31, 2023	Previous fiscal year From January 1, 2022 To December 31, 2022	Current fiscal year From January 1, 2023 To December 31, 2023
Revenue				
Sales revenue	474,771	539,450	3,022	3,434
Other revenue	8,595	9,078	55	58
Total revenue	483,366	548,529	3,077	3,492
Costs				
Changes in merchandise, products and work in progress inventories	△6,844	△27,726	△44	△177
Costs of raw materials and consumables	203,948	239,691	1,298	1,526
Personnel costs	138,882	168,736	884	1,074
Depreciation and amortization	24,016	26,518	153	169
Other operating expenses	82,150	87,158	523	555
Total costs	442,152	494,379	2,815	3,147
Operating profit	41,213	54,150	262	345
Finance income	633	1,138	4	7
Finance costs	5,181	7,553	33	48
Share of profits and losses of at equity-accounted investments (△ indicates loss)	△137	192	△1	1
Profit before income taxes	36,528	47,927	233	305
Income taxes	10,728	13,697	68	87
Net profit	25,800	34,229	164	218
Net profit attributable to:				
Owners of the parent	25,406	33,944	162	216
Non-controlling interests	393	284	3	2
Net profit	25,800	34,229	164	218

Exchange rate (CR) JPY 157.08 / EUR

	Unit: JPY		Unit: EUR	
	Previous fiscal year From January 1, 2022 To December 31, 2022	Current fiscal year From January 1, 2023 To December 31, 2023	Previous fiscal year From January 1, 2022 To December 31, 2022	Current fiscal year From January 1, 2023 To December 31, 2023
Earnings per share				
Earnings per share (basic)*1	188.62	256.66	1.20	1.63

[*] EUR amount is translated from JPY at the current rate of Dec. 31, 2023 (JPY 157.08 / EUR) for both previous and current fiscal year. Please refer to the Security Report for the audited financial statements.

*1 The weighted average number of ordinary shares used as the denominator in calculating basic earnings per share is 125,420,542.

Consolidated Statement of Comprehensive Income

Exchange rate (CR) JPY 157.08 / EUR

	Unit: JPY million		Unit: EUR million	
	Previous fiscal year From January 1, 2022 To December 31, 2022	Current fiscal year From January 1, 2023 To December 31, 2023	Previous fiscal year From January 1, 2022 To December 31, 2022	Current fiscal year From January 1, 2023 To December 31, 2023
Net profit	25,800	34,229	164	218
Other comprehensive income				
Items that will not be reclassified to net profit or loss in subsequent periods				
Remeasurement gain / loss (△) on defined benefit plans	826	△ 488	5	△ 3
Change in fair value measurements of financial assets at fair value through other comprehensive income	767	△ 2,229	5	△ 14
Subtotal of items that will not be reclassified to net profit or loss in subsequent periods	1,594	△ 2,717	10	△ 17
Items that may be reclassified to net profit or loss in subsequent periods				
Exchange differences on translation of foreign operations	12,960	10,779	83	69
Net gain / loss (△) on cash flow hedges	434	△ 103	3	△ 1
Hyper-inflation adjustment	93	—	1	—
Share of other comprehensive income of at equity-accounted investments	350	212	2	1
Subtotal of items that may be reclassified to net profit or loss in subsequent periods	13,838	10,888	88	69
Total other comprehensive income	15,432	8,170	98	52
Comprehensive income	41,233	42,400	262	270
Comprehensive income attributable to:				
Owners of the parent	40,791	42,105	260	268
Non-controlling interests	441	295	3	2
Comprehensive income for the year	41,233	42,400	262	270

[*] EUR amount is translated from JPY at the current rate of Dec. 31, 2023 (JPY 157.08 / EUR) for both previous and current fiscal year. Please refer to the Security Report for the audited financial statements.

Consolidated Statement of Changes in Equity

	Unit: JPY million							Exchange rate (CR) 157.08		Unit: EUR million
	Equity attributable to owners of the parent							Non- controlling interests	Total equity	Total equity
	Issued capital	Capital surplus	Hybrid capital	Treasury shares	Retained earnings	Other components of equity	Total			
As of January 1, 2022	51,115	–	118,753	△1,889	52,817	△7,657	213,139	4,139	217,279	1,383
Total comprehensive income										
Net profit for the period					25,406		25,406	393	25,800	164
Other comprehensive income						15,385	15,385	47	15,432	98
Total comprehensive income	–	–	–	–	25,406	15,385	40,791	441	41,233	262
Amount of transaction with owners										
Payments to owners of hybrid capital					△1,764		△1,764		△1,764	△11
Acquisition of treasury shares				△1			△1		△1	△0
Disposal of treasury shares		△119		984			864		864	6
Cash dividends					△7,519		△7,519	△100	△7,619	△49
Share based payments		290					290	125	416	3
Increase or decrease in ownership interests related to acquisition of shares in subsidiaries		111					111	△158	△46	△0
Transfer from other components of equity to retained earnings					924	△924	–		–	–
Total transactions with owners of the parent	–	282	–	982	△8,359	△924	△8,017	△132	△8,150	△52
Acquisition or disposals of non-controlling interests		△16					△16	29	12	0
Total of changes in ownership interests in subsidiaries and others	–	△16	–	–	–	–	△16	29	12	0
As of December 31, 2022	51,115	266	118,753	△906	69,864	6,803	245,897	4,477	250,374	1,594
Balance as of January 1, 2023	51,115	266	118,753	△906	69,864	6,803	245,897	4,477	250,374	1,594
Total comprehensive income										
Net profit for the period					33,944		33,944	284	34,229	218
Other comprehensive income						8,160	8,160	10	8,170	52
Total comprehensive income	–	–	–	–	33,944	8,160	42,105	295	42,400	270
Repayments of hybrid capital		△68	△7,931				△8,000		△8,000	△51
Payments to owners of hybrid capital					△1,768		△1,768		△1,768	△11
Acquisition of treasury shares				△2			△2		△2	△0
Disposal of treasury shares		0		24			25		25	0
Cash dividends					△10,045		△10,045	△129	△10,175	△65
Share based payments		238					238	75	314	2
Increase or decrease in ownership interests related to acquisition of shares in subsidiaries		△237					△237	△181	△418	△3
Increase or decrease in ownership interests related to disposal of shares of subsidiaries		8					8	6	15	0
Transfer from other components of equity to retained earnings					518	△518	–		–	–
Others					△230		△230		△230	△1
Total transactions with owners of the parent	–	△57	△7,931	22	△11,526	△518	△20,011	△229	△20,241	△129
Acquisition or disposals of non-controlling interests		0					0	11	11	0
Total of changes in ownership interests in subsidiaries and others	–	0	–	–	–	–	0	11	11	0
Balance as of December 31, 2023	51,115	208	110,822	△883	92,283	14,444	267,990	4,555	272,545	1,735

(*) EUR amount is translated from JPY at the current rate of Dec. 31, 2023 (JPY 157.08 / EUR) for both previous and current fiscal year.
Please refer to the Security Report for the audited financial statements.

Consolidated Statement of Cash Flows

Exchange rate (CR) JPY 157.08 / EUR

	Unit: JPY million		Unit: EUR million	
	Previous fiscal year From January 1, 2022 To December 31, 2022	Current fiscal year From January 1, 2023 To December 31, 2023	Previous fiscal year From January 1, 2022 To December 31, 2022	Current fiscal year From January 1, 2023 To December 31, 2023
Cash flows from operating activities				
Profit before income taxes	36,528	47,927	233	305
Depreciation and amortization	24,016	26,518	153	169
Gain on disposal of property, plant and equipment [△ indicates gain]	306	△531	2	△3
Finance income and costs [△ indicates income]	4,548	6,415	29	41
Share of profits and losses of at equity-accounted investments [△ indicates profit]	137	△192	1	△1
Profit or loss from other non-cash transaction [△ indicates profit]	△1,915	△5,030	△12	△32
Decrease or increase in inventories [△ indicates increase]	△26,311	△20,725	△168	△132
Decrease or increase in trade and other receivables [△ indicates increase]	577	13,524	4	86
Increase or decrease in trade and other payables [△ indicates decrease]	16,524	5,970	105	38
Increase or decrease in contract liabilities [△ indicates decrease]	21,498	△7,910	137	△50
Increase or decrease in provisions [△ indicates decrease]	3,508	△760	22	△5
Others	△2,730	476	△17	3
(Subtotal)	76,687	65,681	488	418
Interests received	502	1,002	3	6
Dividends received	111	148	1	1
Interests paid	△3,821	△5,344	△24	△34
Income tax paid	△3,731	△9,879	△24	△63
Cash flows from operating activities	69,749	51,608	444	329
Investing activities				
Payments into term deposits	△1,221	—	△8	—
Proceeds from withdrawal of term deposits	—	1,242	—	8
Purchase of tangible fixed assets	△26,203	△26,178	△167	△167
Proceeds from sale of property, plant and equipment	120	5,716	1	36
Purchase of intangible assets	△14,909	△16,294	△95	△104
Acquisition of shares of affiliated companies	△63	—	△0	—
Purchase of investment securities	△2,286	△3,037	△15	△19
Proceeds from disposal of investment securities	8	2,173	0	14
Others	△318	△353	△2	△2
Net cash flows used in investing activities	△44,874	△36,730	△286	△234
Financing activities				
Net increase or decrease in short-term loans and borrowings	4,868	15,696	31	100
Proceeds from long-term loans and borrowings	—	52,517	—	334
Repayment of long-term loans and borrowings	△1,748	△49,362	△11	△314
Expenses due to redemption of bonds	△10,000	—	△64	—
Repayment of hybrid capital	—	△8,000	—	△51
Repayments of debt instruments	△15,000	—	△95	—
Payment of lease liabilities	△5,429	△6,272	△35	△40
Dividends paid to equity holders of the parent	△7,525	△10,029	△48	△64
Dividends paid to non-controlling interests	△100	△129	△1	△1
Acquisition of treasury shares	△1	△2	△0	△0
Payment of obligations for non-controlling interests	△4,245	△4,334	△27	△28
Amount of payments to owners of hybrid capital	△1,764	△1,768	△11	△11
Acquisition of shares of subsidiaries not resulting in change in scope of consolidation	△46	△417	△0	△3
Proceeds from disposal of shares of subsidiaries not resulting in change in scope of consolidation	—	15	—	0
Others	2,014	△4,282	13	△27
Net cash flows from / (used in) financing activities	△38,978	△16,371	△248	△104
Net foreign exchange difference	3,797	3,713	24	24
Increase or decrease in cash and cash equivalents [△ indicates decrease]	△10,305	2,219	△66	14
Cash and cash equivalents at January 1	47,298	36,992	301	235
Cash and cash equivalents at December 31	36,992	39,212	235	250

[*] EUR amount is translated from JPY at the current rate of Dec. 31, 2023 (JPY 157.08 / EUR) for both previous and current fiscal year. Please refer to the Security Report for the audited financial statements.

Company Profile as of December 31, 2023

General information about the Company

Company Name	DMG MORI CO., LTD.
Subscribed Capital	JPY 51,115 million
Established	October, 1948
Registered Head Office	106, Kitakoriyama-cho, Yamato-Koriyama City, Nara 639-1160, Japan Phone: +81-743-53-1125
Global Headquarters	2-3-23 Shiomi, Koto-ku, Tokyo, 135-0052, Japan (Tokyo Global Headquarters) Phone: +81-3-6758-5900
Second Headquarters	2-1 Sanjohomachi, Nara City, Nara, 630-8122, Japan (Nara Product Development Center)
Scope of Business	Provide total solutions consisting of machine tools (machining centers, turning centers, mill-turn centers, 5-axis machines, additive manufacturing machines, etc.), software (user interface, Technology Cycles, embedded software, etc.), measurement equipment, service support, applications, and engineering
Number of employees	13,484 (consolidated)
Website	https://www.dmgmori.co.jp/en/

Share information

Number of authorized shares	300,000,000
Total number of shares already issued	125,573,501 shares (treasury shares of 380,182 excluded)
Shares constituting one unit of stock	100 shares
Number of shareholders as of the end of the fiscal year	38,596

Major shareholders

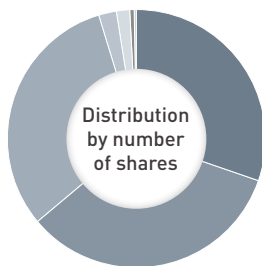
Name	Number of shares held (1,000 shares)	Shareholding ratio (%)
The Master Trust Bank of Japan, Ltd. (trust account)	15,979	12.72
Custody Bank of Japan, Ltd. (trust account)	14,203	11.31
DMG MORI Employee Shareholders Association	4,873	3.88
Masahiko Mori	3,591	2.86
Custody Bank of Japan, Ltd. (Mori Manufacturing Research and Technology Foundation account)	3,500	2.79
THE BANK OF NEW YORK MELLON 140051	3,317	2.64
BNY GCM CLIENT ACCOUNT JRRD AC ISG (FE-AC)	2,779	2.21
BBH FOR UMB BK, NATL ASSOCIATION-GLOBAL ALPHA INTL SMALL CAP FUND LP	2,133	1.70
The Nomura Trust and Banking Co., Ltd. (investment trust account)	2,071	1.65
RBC IST 15 PCT NON LENDING ACCOUNT - CLIENT ACCOUNT	1,995	1.59

(Note) 1. Acquisition or disposal of treasury shares in FY 2023

Acquisition	Acquisition of shares less than one unit of stock	870 shares
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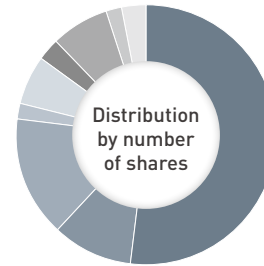
2. The shareholding ratio is calculated excluding the treasury shares.

Composition by shareholder type



	Number of shares (1,000 shares)	Number of shareholders (person)
■ Individuals / Others	38,419	37,829
■ Financial institutions	42,544	56
(including securities investment trust)	(31,276)	
■ Foreign corporate bodies, etc. (other than individuals)	40,031	323
■ Financial Instruments Business Operators	2,385	34
■ Other corporate bodies	2,163	273
■ Treasury shares	380	1
■ Foreign corporate bodies, etc. (individuals)	28	80

Composition by number of shares held



	Number of shares (1,000 shares)	Number of shareholders (person)
■ 1,000,000 shares or more	65,512	18
■ 500,000 shares or more	12,856	19
■ 100,000 shares or more	18,946	84
■ 50,000 shares or more	2,630	37
■ 10,000 shares or more	7,095	385
■ 5,000 shares or more	2,933	474
■ 1,000 shares or more	9,543	5,846
■ 500 shares or more	2,283	3,873
■ Up to 500 shares	4,150	27,860

Glossary

Below are definitions of the terminologies used in this Integrated Report.

Terminologies in the Integrated Report	Explanations
DMG MORI DMG MORI Group	The entire DMG MORI Group consisting of DMG MORI CO., LTD, DMG MORI AKTIENGESELLSCHAFT, and other group companies
DMG MORI CO CO	DMG MORI CO., LTD.
DMG MORI AG AG	DMG MORI AKTIENGESELLSCHAFT

Financial Calendar (Schedule)

DMG MORI CO., LTD.

March 28, 2024	76th Annual General Shareholders Meeting
May 7, 2024	Announcement of 1st Quarter 2024 results
July 31, 2024	Announcement of 1st Half 2024 results
November 1, 2024	Announcement of 3rd Quarter 2024 results

Reporting term

January 2023 – December 2023

(*) Some contents include subjects that occurred outside of this term.

Disclaimer

This Integrated Report contains targets, plans, etc. concerning the future of DMG MORI. All predictions concerning the future are judgments and assumptions based on information available to DMG MORI at the time of writing.

There is a possibility that the actual future results may differ significantly from remarks and forecasts stated herein and described plans may not be implemented, due to factors which contain elements of uncertainty or the possibility of fluctuation for a variety of reasons.

The financial figures presented in this Report are based on the status as at December 31, 2023. The figures do not reflect any effects caused by the subsequent events that occur after the date.

This Integrated Report was prepared in Japanese and translated into English. In the event of any discrepancy or conflicts between the two versions, the Japanese version shall prevail.