

# FINANCIAL SECTION

*Financial Information*

Key Financial Figures

Financial Highlights

Non-financial Highlights  
(Employee information)

Consolidated Financial Statement

Corporate Information

# Key Financial Figures

FY	Amount converted into JPY (Unit: JPY million)				
	2018	2019	2020	2021	2022
<b>Profit or loss</b>					
Sales revenues	501,248	485,778	328,283	396,011	<b>474,771</b>
Operating profit	36,261	37,339	10,674	23,067	<b>41,213</b>
(Operating profit margin)	7.2%	7.7%	3.3%	5.8%	<b>8.7%</b>
Profit before income taxes	31,275	31,451	5,106	19,609	<b>36,528</b>
Net profit	19,374	18,861	1,696	13,231	<b>25,800</b>
Net profit attributable to owners of the parent	18,517	17,995	1,745	13,460	<b>25,406</b>
<b>Cash flows</b>					
Free cash flows (*1)	30,378	20,101	△5,212	30,357	<b>24,875</b>
<b>Financial position</b>					
Shareholders' equity	111,113	124,006	185,420	213,139	<b>245,897</b>
Total assets	528,423	524,606	526,526	597,117	<b>680,334</b>
Shareholders' equity ratio (*2)	21.0%	23.6%	35.2%	35.7%	<b>36.1%</b>
<b>Per share information</b>					
Shareholders' equity [JPY] (*3)	910.25	1,008.36	1,493.86	1,703.51	<b>1,957.61</b>
Dividends per share [JPY]	50	60	20	40	<b>70</b>
<b>Other key management indicators</b>					
Return on Equity [ROE] (*4)	16.9%	15.3%	1.1%	6.8%	<b>11.1%</b>
Return on Assets [ROA] (*5)	6.6%	7.1%	2.0%	4.1%	<b>6.5%</b>

FY	Amount converted into EUR (Unit: EUR million)				
	2018	2019	2020	2021	2022
[Reference: converted into EUR]					
EUR / JPY	130.4	122.1	121.8	129.9	<b>138.1</b>
<b>Profit or loss</b>					
Sales revenues	3,843	3,979	2,695	3,049	<b>3,438</b>
Operating profit	278	306	88	178	<b>298</b>
(Operating profit margin)	7.2%	7.7%	3.3%	5.8%	<b>8.7%</b>
Profit before income taxes	240	258	42	151	<b>265</b>
Net profit	149	154	14	102	<b>187</b>
Net profit attributable to owners of the parent	142	147	14	104	<b>184</b>
<b>Cash flows</b>					
Free cash flows (*1)	233	165	△43	234	<b>180</b>
<b>Financial position</b>					
Shareholders' equity	852	1,016	1,522	1,641	<b>1,781</b>
Total assets	4,051	4,297	4,322	4,597	<b>4,927</b>
Shareholders' equity ratio (*2)	21.0%	23.6%	35.2%	35.7%	<b>36.1%</b>
<b>Per share information</b>					
Shareholders' equity [EUR] (*3)	7.0	8.3	12.3	13.1	<b>14.2</b>
Dividends per share [EUR]	0.4	0.5	0.2	0.3	<b>0.5</b>

(\*1) Free cash flows = Cash flows from operating activities - Cash flows from investment activities

(\*2) Equivalent to the ratio of equity attributable to owners of the parent company. The figure is calculated by dividing the equity attributable to owners of the parent company by total assets.

(\*3) Shareholders' equity per share (equity attributable to owners of the parent company) is calculated including hybrid capital.

(\*4) Calculated by dividing net profit or loss attributable to owners of the parent company by the average of equity attributable to owners of the parent company at the beginning and end of the period.

(\*5) Calculated by dividing operating income by the average of total assets at the beginning and end of the period.

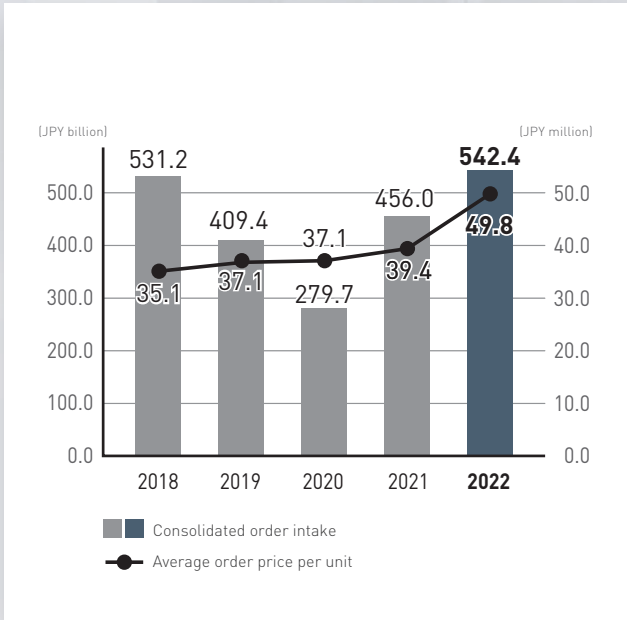
## Changes in accounting standard for leases

Effective January 1, 2019, the Group has adopted IFRS 16 "Leases." Operating leases and real-estate rents were not previously recognized on Statement of Fiscal Position, whereas they are now recognized under the standard.

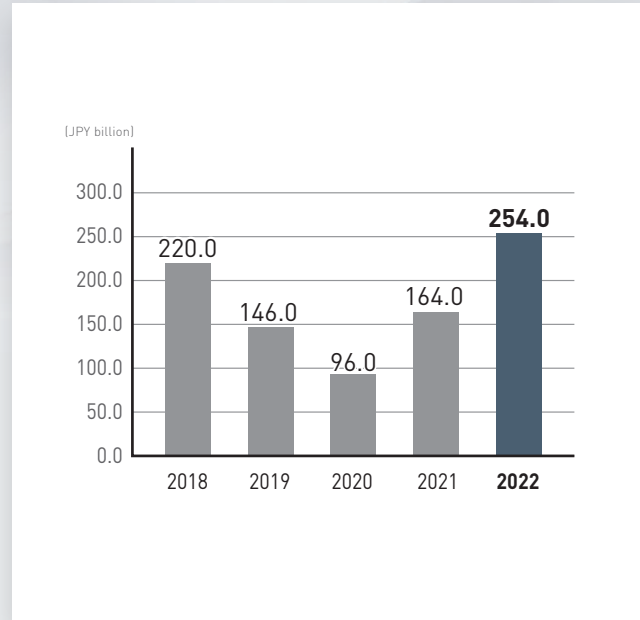
Due to the change, additional JPY 16.7 billion of non-current assets (i.e. right-of use assets) were recognized at the beginning of FY2019, compared to the end of FY2018.

# Financial Highlights

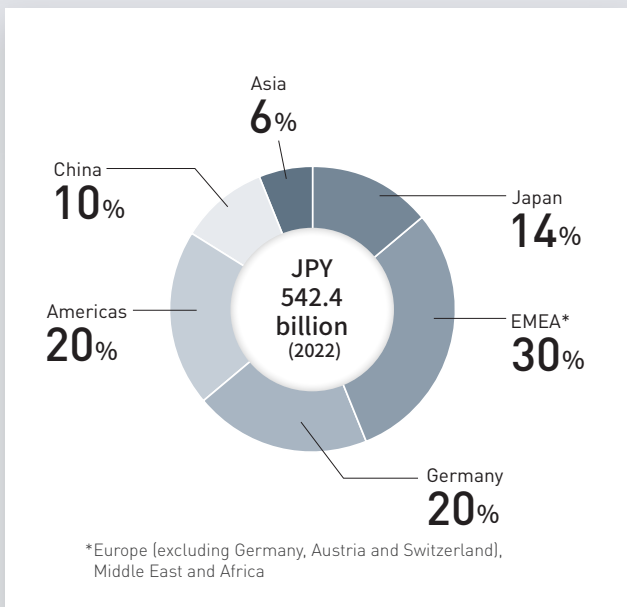
Consolidated order intake  
Average order price per unit



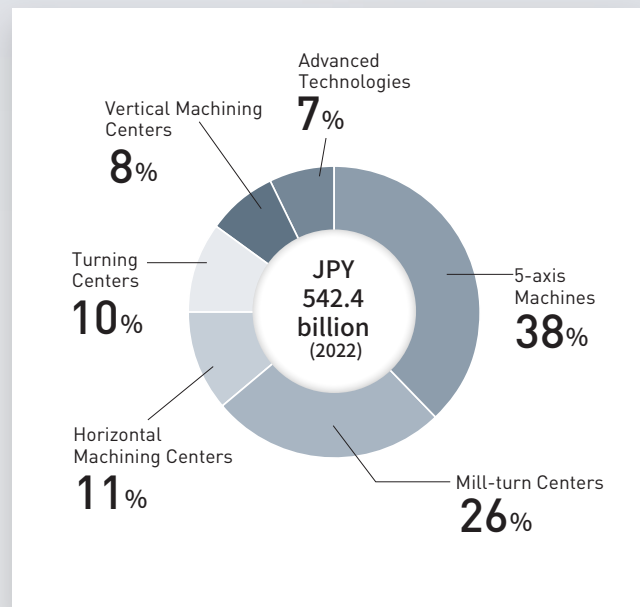
Machine order backlog



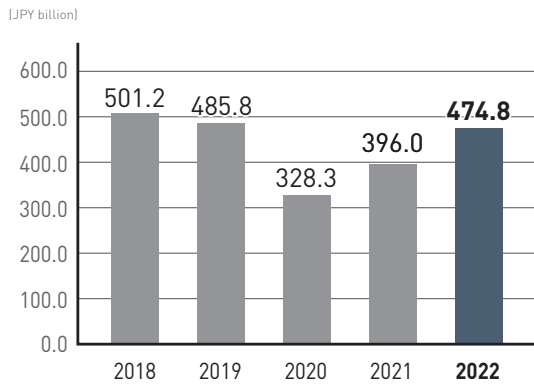
Order composition by region



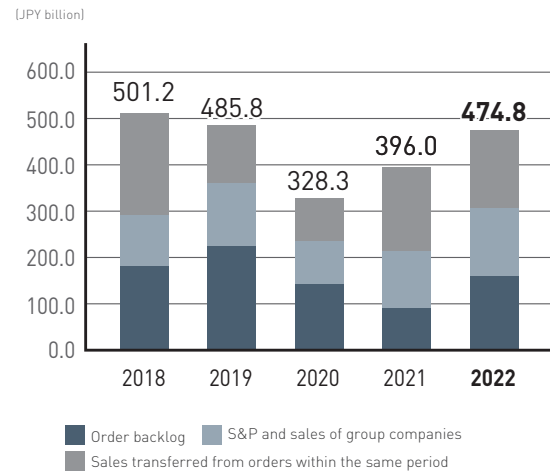
Order composition by product type



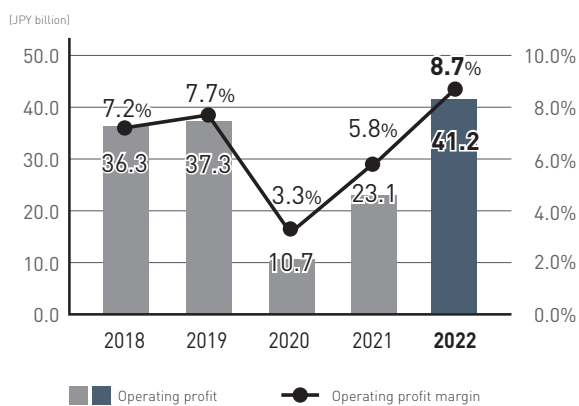
## Sales revenues



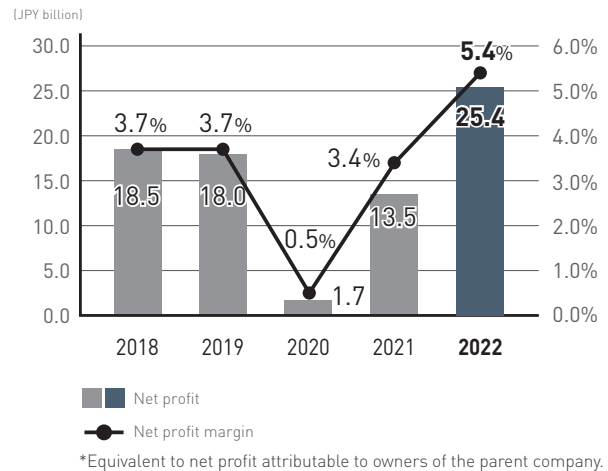
## Breakdown of sales revenue



## Operating profit Operating profit margin

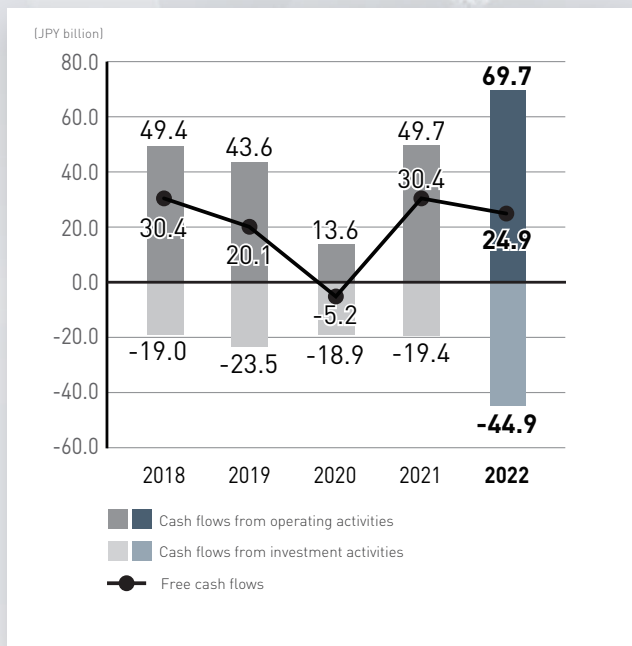


## Net profit\* Net profit margin

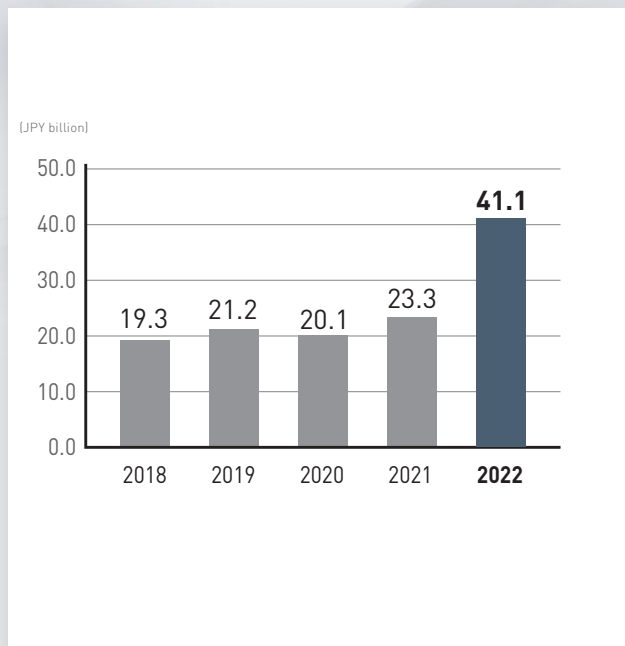


# Financial Highlights

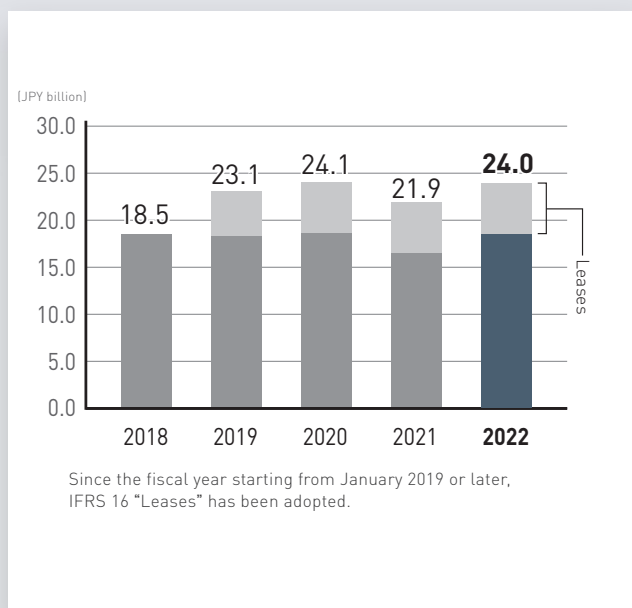
## Free cash flows



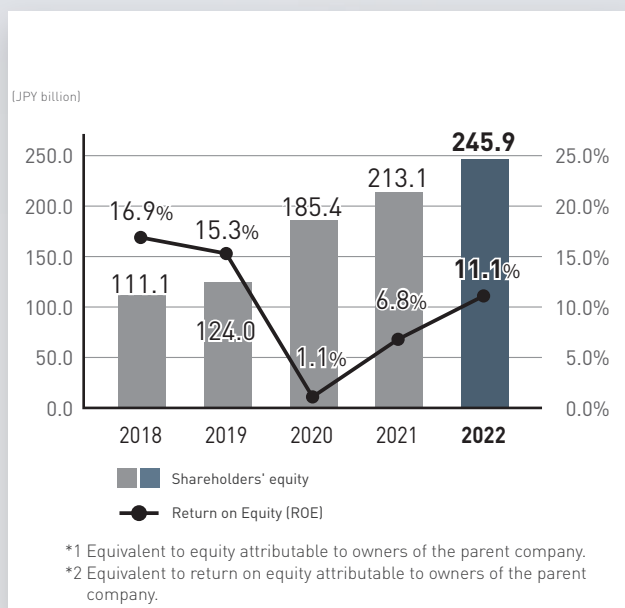
## Capital expenditure



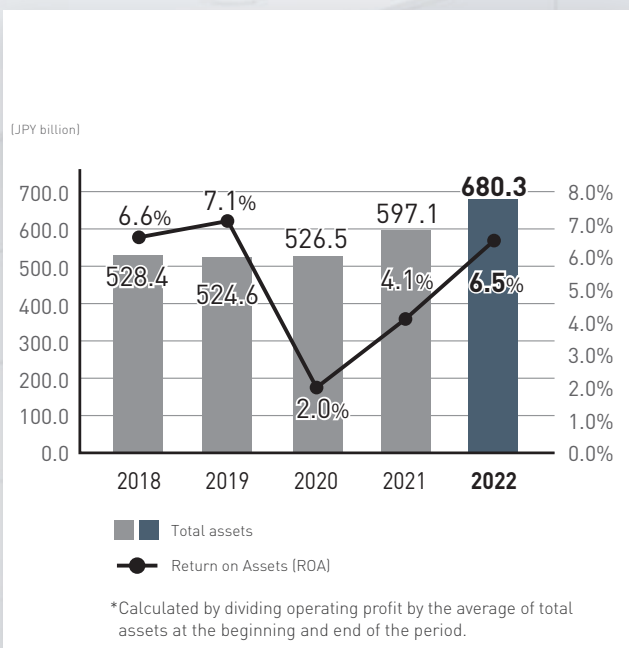
## Depreciation & amortization



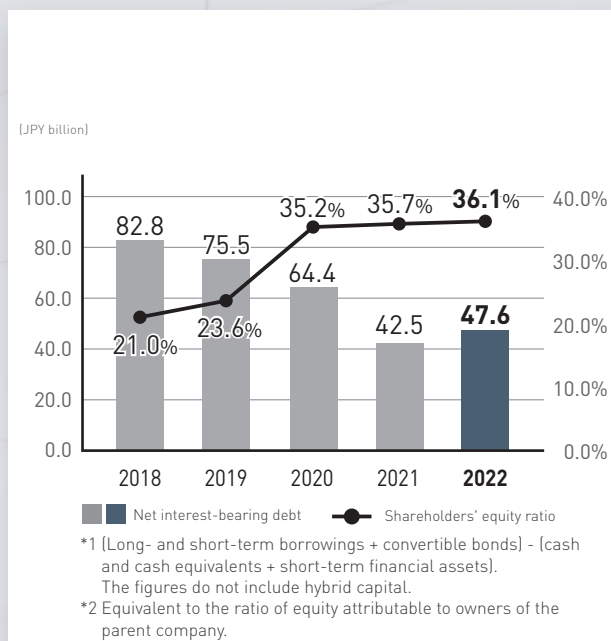
## Shareholders' equity\*1 Return on Equity (ROE)\*2



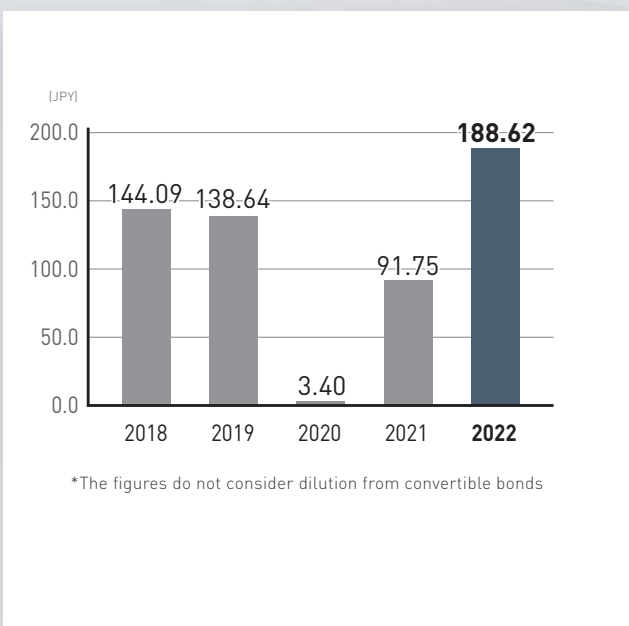
**Total assets**  
**Return on Assets (ROA)\***



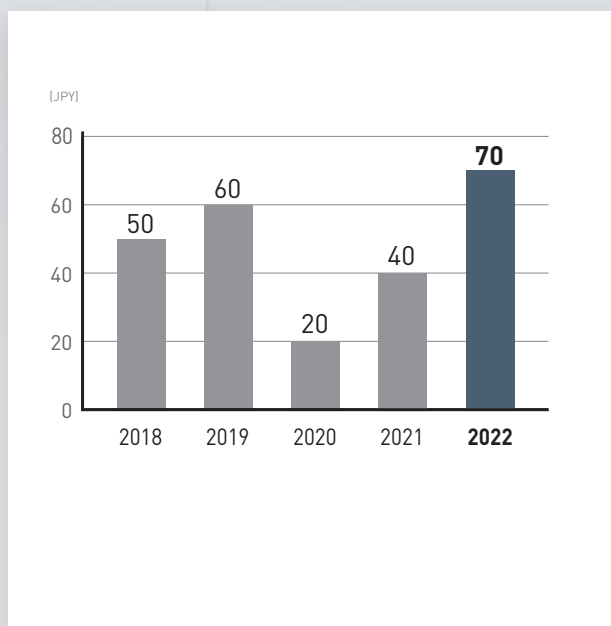
**Net interest-bearing debt\*1**  
**Shareholders' equity ratio\*2**



**Earnings per share (EPS)\***



**Dividends per share**



# Non-financial Highlights (Employee information)

## Average annual salary in 2022 (Japan-based employees)

	Men			Women			All employees		
	Average annual salary (JPY thousand)	average age	No. of employees	Average annual salary (JPY thousand)	average age	No. of employees	Average annual salary (JPY thousand)	average age	No. of employees
All	8,527	43.2	2,198	7,140	36.1	316	8,353	42.3	2,514
General manager level	14,549	49	104	13,479	43	4	14,509	48.9	108
Manager level	11,076	46	427	10,480	43	25	11,043	45.4	452
Staff	7,021	41	1,548	6,625	35	284	6,959	40.2	1,832

Includes base salary, qualification salary, position salary, bonus, child allowance, housing allowance, and overtime allowance.

Excludes dormitory / company housing, meal allowance, commuting allowance, employee stock ownership incentive, childcare expense support, travel expense support for family visits, medical checkup support, and other benefit related payments.

The figures do not include part-time workers or fixed-term employees

Average annual salary, average age, and number of persons by position do not include those of associates, etc.

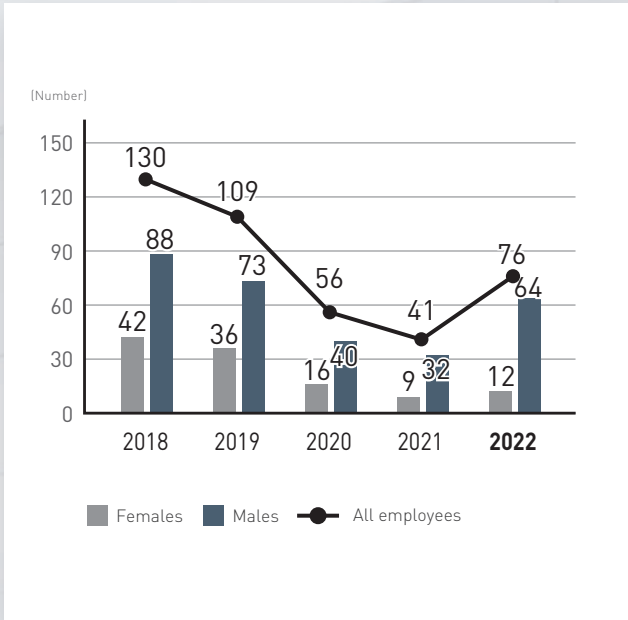
We have continuously worked to eliminate gender-based compensation disparities, for example by eliminating the necessity of being the "primary earner" in the household to receive childcare and housing allowance. Since the salary revision in July 2022, there are no longer any gender-based compensation disparities in the Company.

For couples who are both employees of the Company, child and housing allowances are provided to each of them.

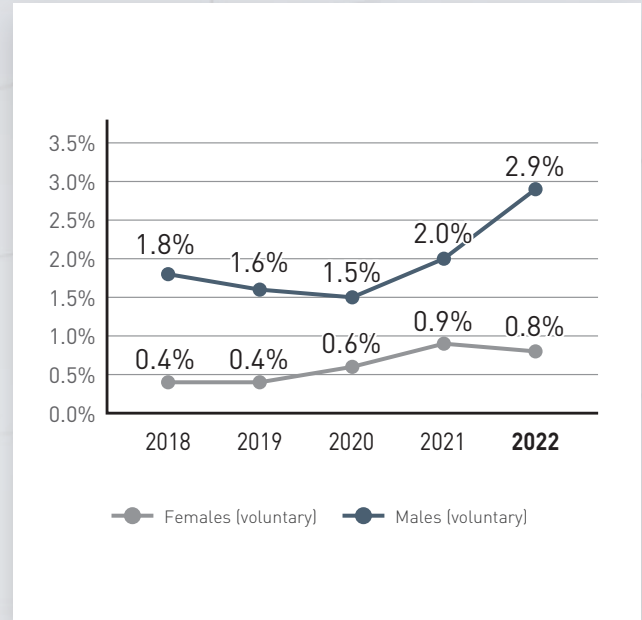
## New hires and separations in 2022

	Japan-based employees		
	Men	Women	All employees
Total new hires	64	12	76
New graduate	19	4	23
Mid-career	45	8	53
Total separations	106	26	132
Voluntary retirement	81	21	102
Retirement	16	0	16
Others	9	5	14
Turnover rate (Year-to-date)	3.9%	0.9%	4.8%
Voluntary turnover rate	2.9%	0.8%	3.7%
Retirement rate	0.6%	0.0%	0.6%

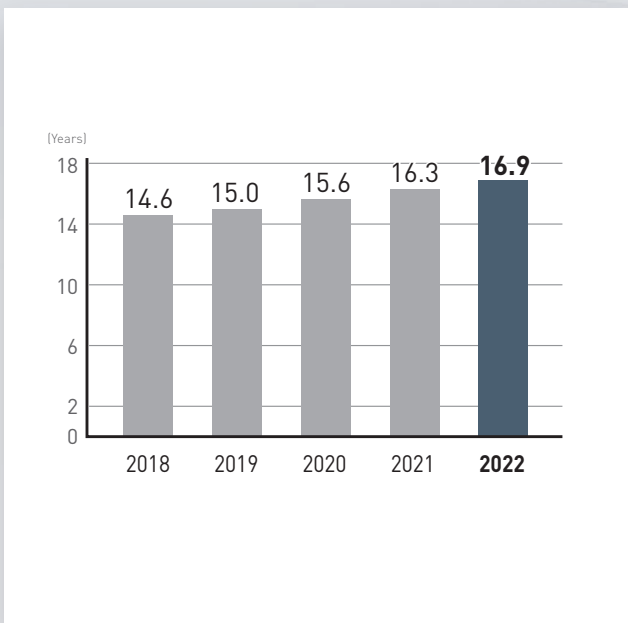
Number of new hires by gender  
(Japan-based employees)



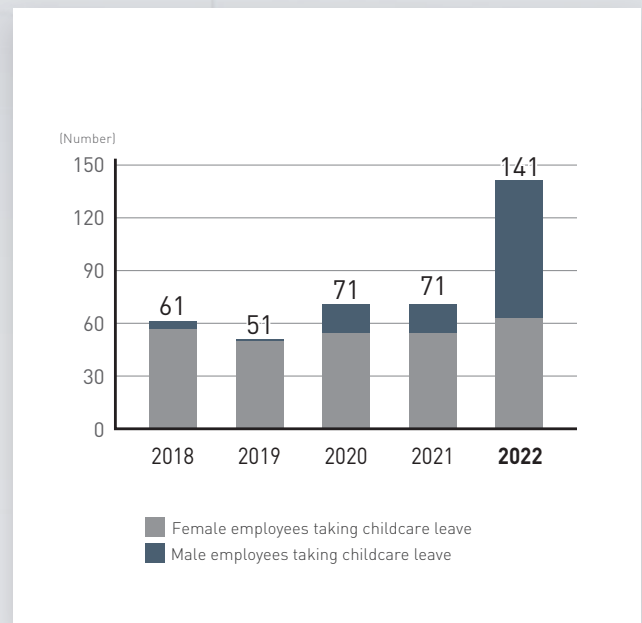
Turnover by gender (Japan-based employees)



Average years of service  
(Japan-based employees)



Number of employees taking childcare leave  
(Japan-based employees)





# Consolidated Financial Position

Exchange rate (CR) JPY 141.43 / EUR (\*)

	Unit: JPY million		Unit: EUR million	
	Previous fiscal year December 31, 2021	Current fiscal year December 31, 2022	Previous fiscal year December 31, 2021	Current fiscal year December 31, 2022
<b>Assets</b>				
Current assets				
Cash and cash equivalents	47,298	36,992	334	262
Trade and other receivables	59,677	68,437	422	484
Other financial assets	5,557	6,503	39	46
Inventories	129,542	166,217	916	1,175
Other current assets	12,616	15,834	89	112
Total current assets	254,692	293,985	1,801	2,079
Non-current assets				
Tangible fixed assets	138,076	162,965	976	1,152
Right-of-use assets	22,099	19,874	156	141
Goodwill	70,834	76,842	501	543
Other intangible assets	74,514	86,193	527	609
Other financial assets	21,989	26,122	155	185
Investments accounted for using the equity method	5,704	5,917	40	42
Deferred tax assets	5,132	4,509	36	32
Other non-current assets	4,073	3,923	29	28
Total non-current assets	342,425	386,349	2,421	2,732
Total assets	597,117	680,334	4,222	4,810

[\*] EUR amount is converted from JPY at the closing rate of Dec. 2022 (JPY 141.43 / EUR) for both previous and current fiscal year. Please refer to the Security Report for the audited financial statements.

Exchange rate (CR) JPY 141.43 / EUR

	Unit: JPY million		Unit: EUR million	
	Previous fiscal year December 31, 2021	Current fiscal year December 31, 2022	Previous fiscal year December 31, 2021	Current fiscal year December 31, 2022
<b>Liabilities and equities</b>				
<b>Liabilities</b>				
Current liabilities				
Trade and other payables	54,169	72,806	383	515
Interest-bearing bonds and borrowings	10,259	51,241	73	362
Contractual liabilities	65,707	92,935	465	657
Other financial liabilities	74,677	7,304	528	52
Accrued income tax payables	4,734	6,959	33	49
Provisions	40,543	45,659	287	323
Other current liabilities	4,316	4,424	31	31
Total current liabilities	254,409	281,329	1,799	1,989
Non-current liabilities				
Interest-bearing bonds and borrowings	85,133	39,852	602	282
Other financial liabilities	22,406	87,305	158	617
Liabilities related to retirement benefits	5,180	4,479	37	32
Provisions	5,871	6,819	42	48
Deferred tax liabilities	5,429	8,103	38	57
Other non-current liabilities	1,407	2,069	10	15
Total non-current liabilities	125,428	148,630	887	1,051
Total liabilities	379,838	429,960	2,686	3,040
<b>Equities</b>				
Issued capital	51,115	51,115	361	361
Capital surplus	—	266	—	2
Hybrid capital	118,753	118,753	840	840
Treasury shares	△1,889	△906	△13	△6
Retained earnings	52,817	69,864	373	494
Other components of equity	△7,657	6,803	△54	48
Equity attributable to owners of the parent	213,139	245,897	1,507	1,739
Non-controlling interests	4,139	4,477	29	32
Total equity	217,279	250,374	1,536	1,770
Total liabilities and equity	597,117	680,334	4,222	4,810

# Consolidated Statement of Profit or Loss

Exchange rate (CR) JPY 141.43 / EUR

	Unit: JPY million		Unit: EUR million	
	Previous fiscal year From January 1, 2021 To December 31, 2021	Current fiscal year From January 1, 2022 To December 31, 2022	Previous fiscal year From January 1, 2021 To December 31, 2021	Current fiscal year From January 1, 2022 To December 31, 2022
<b>Revenue</b>				
Sales revenues	396,011	474,771	2,800	3,357
Other revenues	6,103	8,595	43	61
Total revenue	402,114	483,366	2,843	3,418
<b>Costs</b>				
Increase or decrease in merchandise, products and work in progress inventories	7,148	△6,844	51	△48
Costs of raw materials and consumables	170,917	203,948	1,208	1,442
Personnel costs	119,327	138,882	844	982
Depreciation and amortization	21,894	24,016	155	170
Other costs	59,759	82,150	423	581
Total costs	379,047	442,152	2,680	3,126
Operating profit	23,067	41,213	163	291
Finance income	429	633	3	4
Finance costs	3,919	5,181	28	37
Profit from investments under the equity method (△ indicates loss)	30	△137	0	△1
Profit before income taxes	19,609	36,528	139	258
Income taxes	6,377	10,728	45	76
Net profit	13,231	25,800	94	182
<b>Net profit attributable to:</b>				
Owners of the parent	13,460	25,406	95	180
Non-controlling interests	△229	393	△2	3
Net profit	13,231	25,800	94	182

Exchange rate (CR) JPY 141.43 / EUR

	Unit: JPY		Unit: EUR	
	Previous fiscal year From January 1, 2021 To December 31, 2021	Current fiscal year From January 1, 2022 To December 31, 2022	Previous fiscal year From January 1, 2021 To December 31, 2021	Current fiscal year From January 1, 2022 To December 31, 2022
<b>Earnings per share</b>				
Basic earnings per share	91.75	188.62	0.65	1.33
Earnings per share after diluted*	91.75	188.62	0.65	1.33

(\*) EUR amount is converted from JPY at the closing rate of Dec. 2022 (JPY 141.43 / EUR) for both previous and current fiscal year.  
Please refer to the Security Report for the audited financial statements.

\* The figures do not consider dilution from convertible bonds.

# Consolidated Statement of Comprehensive Income

Exchange rate (CR) JPY 141.43 / EUR

	Unit: JPY million		Unit: EUR million	
	Previous fiscal year From January 1, 2021 To December 31, 2021	Current fiscal year From January 1, 2022 To December 31, 2022	Previous fiscal year From January 1, 2021 To December 31, 2021	Current fiscal year From January 1, 2022 To December 31, 2022
<b>Net profit</b>	13,231	<b>25,800</b>	94	<b>182</b>
<b>Other comprehensive income</b>				
Items that will not be reclassified to net profit or loss				
Remeasurements of defined benefit plans	380	<b>826</b>	3	<b>6</b>
Change in fair value measurements of financial assets at fair value through other comprehensive income	10,826	<b>767</b>	77	<b>5</b>
Subtotal of items that will not be reclassified to net profit or loss	11,207	<b>1,594</b>	79	<b>11</b>
Items that may be reclassified to net profit or loss				
Exchange differences on translation of foreign operations	7,013	<b>12,960</b>	50	<b>92</b>
Effective portion of changes in fair value of cash flow hedge	△473	<b>434</b>	△3	<b>3</b>
Hyper-inflation adjustment	—	<b>93</b>	—	<b>1</b>
Equity of other comprehensive income of affiliated companies accounted for by the equity method	6	<b>350</b>	0	<b>2</b>
Subtotal of items that may be reclassified to net profit or loss in subsequent periods	6,546	<b>13,838</b>	46	<b>98</b>
Total other comprehensive income	17,754	<b>15,432</b>	126	<b>109</b>
Comprehensive income	30,985	<b>41,233</b>	219	<b>292</b>
<b>Comprehensive income attributable to:</b>				
Owners of the parent	31,230	<b>40,791</b>	221	<b>288</b>
Non-controlling interests	△244	<b>441</b>	△2	<b>3</b>
Comprehensive income	30,985	<b>41,233</b>	219	<b>292</b>

[\*] EUR amount is converted from JPY at the closing rate of Dec. 2022 (JPY 141.43 / EUR) for both previous and current fiscal year. Please refer to the Security Report for the audited financial statements.

# Consolidated Statements of Changes in Equity

	Unit: JPY million									Exchange rate (CR) 141.43	
	Equity attributable to owners of the parent company								Non-controlling interests	Total equity	Unit: EUR million
	Issued capital	Capital surplus	Hybrid capital	Treasury shares	Retained earnings	Other components of equity	Total			Total equity	
<b>As of January 1, 2021</b>	51,115	–	118,735	△3,735	40,452	△21,148	185,420	4,475	189,895	1,343	
Total comprehensive income											
Net profit					13,460		13,460	△229	13,231	94	
Other comprehensive income						17,769	17,769	△15	17,754	126	
Total comprehensive income	–	–	–	–	13,460	17,769	31,230	△244	30,985	219	
Amount of transaction with owners											
Issuance of hybrid capital			30,000				30,000		30,000	212	
Issuance cost of hybrid capital			△282				△282		△282	△2	
Repayments of hybrid capital		△300	△29,699				△30,000		△30,000	△212	
Amount of payments to owners of hybrid capital					△2,123		△2,123		△2,123	△15	
Acquisition of treasury shares				0			0		0	0	
Disposal of treasury shares		△325		1,846		△132	1,388		1,388	10	
Dividends					△2,488		△2,488	△87	△2,576	△18	
Transfer from retained earnings to capital surplus		849			△849		–		–	–	
Share-based payments		58				△33	25	19	45	0	
Issuance of convertible bonds with stock acquisition rights						253	253		253	2	
Increase or decrease in ownership interests related to capital increase of consolidated subsidiaries		△71					△71	71	–	–	
Increase or decrease in non-controlling ownership interests related to decrease in number of consolidated subsidiaries							–	△84	△84	△1	
Increase or decrease in ownership interests related to acquisition of shares in consolidated subsidiaries		△226					△226	93	△133	△1	
Increase or decrease in ownership interests related to disposal of shares of consolidated subsidiaries		3					3	11	15	0	
Transfer from other components of equity to retained earnings					4,365	△4,365	–		–	–	
Total transactions with owners of the parent company	–	△11	18	1,845	△1,095	△4,278	△3,522	22	△3,499	△25	
Acquisition or disposals of non-controlling interests		11					11	△113	△102	△1	
Total of changes in ownership interests in subsidiaries and others	–	11	–	–	–	–	11	△113	△102	△1	
<b>As of December 31, 2021</b>	51,115	–	118,753	△1,889	52,817	△7,657	213,139	4,139	217,279	1,536	
<b>Balance as of the beginning of the period</b>	<b>51,115</b>	<b>–</b>	<b>118,753</b>	<b>△1,889</b>	<b>52,817</b>	<b>△7,657</b>	<b>213,139</b>	<b>4,139</b>	<b>217,279</b>	<b>1,536</b>	
Total comprehensive income											
Net profit					25,406		25,406	393	25,800	182	
Other comprehensive income						15,385	15,385	47	15,432	109	
Total comprehensive income	–	–	–	–	25,406	15,385	40,791	441	41,233	292	
Amount of payments to owners of hybrid capital					△1,764		△1,764		△1,764	△12	
Acquisition of treasury shares				△1			△1		△1	0	
Disposal of treasury shares		△119		984			864		864	6	
Dividends					△7,519		△7,519	△100	△7,619	△54	
Share-based payments		290					290	125	416	3	
Increase or decrease in ownership interests related to acquisition of shares in consolidated subsidiaries		111					111	△158	△46	0	
Transfer from other components of equity to retained earnings					924	△924	–		–	–	
Total of contribution by owners and distribution to owners	–	282	–	982	△8,359	△924	△8,017	△132	△8,150	△58	
Acquisition or disposal of non-controlling interests		△16					△16	29	12	0	
Total changes in ownership interests in subsidiaries and others	–	△16	–	–	–	–	△16	29	12	0	
<b>Balance as of December 31, 2022</b>	<b>51,115</b>	<b>266</b>	<b>118,753</b>	<b>△906</b>	<b>69,864</b>	<b>6,803</b>	<b>245,897</b>	<b>4,477</b>	<b>250,374</b>	<b>1,770</b>	

[\*] EUR amount is converted from JPY at the closing rate of Dec. 2022 (JPY 141.43 / EUR) for both previous and current fiscal year. Please refer to the Security Report for the audited financial statements.

# Consolidated Statements of Cash Flows

Exchange rate (CR) JPY 141.43 / EUR

	Unit: JPY million		Unit: EUR million	
	Previous fiscal year From January 1, 2021 To December 31, 2021	Current fiscal year From January 1, 2022 To December 31, 2022	Previous fiscal year From January 1, 2021 To December 31, 2021	Current fiscal year From January 1, 2022 To December 31, 2022
<b>Cash flows from operating activities</b>				
Profit before income taxes	19,609	<b>36,528</b>	139	<b>258</b>
Depreciation and amortization	21,894	<b>24,016</b>	155	<b>170</b>
Profit or loss from disposal of fixed tangible assets [△ indicates profit]	230	<b>306</b>	2	<b>2</b>
Finance income and costs [△ indicates income]	3,489	<b>4,548</b>	25	<b>32</b>
Profit or loss from investments under the equity method [△ indicates profit]	△30	<b>137</b>	0	<b>1</b>
Profit or loss from other non-cash transaction [△ indicates profit]	△817	<b>△1,915</b>	△6	<b>△14</b>
Amount of increase or decrease in inventories [△ indicates increase]	△4,130	<b>△26,311</b>	△29	<b>△186</b>
Amount of increase or decrease in trade and other receivables [△ indicates increase]	△15,479	<b>577</b>	△109	<b>4</b>
Amount of increase or decrease in trade and other payables [△ indicates decrease]	△406	<b>16,524</b>	△3	<b>117</b>
Amount of increase or decrease in contractual liabilities [△ indicates decrease]	30,599	<b>21,498</b>	216	<b>152</b>
Amount of increase or decrease in provisions [△ indicates decrease]	5,937	<b>3,508</b>	42	<b>25</b>
Others	△2,451	<b>△2,730</b>	△17	<b>△19</b>
(Subtotal)	58,444	<b>76,687</b>	413	<b>542</b>
Interests received	354	<b>502</b>	3	<b>4</b>
Dividends received	84	<b>111</b>	1	<b>1</b>
Interests paid	△3,464	<b>△3,821</b>	△24	<b>△27</b>
Income tax paid	△5,685	<b>△3,731</b>	△40	<b>△26</b>
Cash flows from operating activities	49,733	<b>69,749</b>	352	<b>493</b>
<b>Cash flows from investment activities</b>				
Payments into term deposits	—	<b>△1,221</b>	—	<b>△9</b>
Purchase of tangible fixed assets	△12,645	<b>△26,203</b>	△89	<b>△185</b>
Proceeds from sale of tangible fixed assets	1,210	<b>120</b>	9	<b>1</b>
Purchase of intangible assets	△10,606	<b>△14,909</b>	△75	<b>△105</b>
Expenses due to disposal of shares of subsidiaries resulting in change in scope of consolidation	△399	<b>—</b>	△3	<b>—</b>
Acquisition of shares of affiliated companies	△276	<b>△63</b>	△2	<b>0</b>
Purchase of investment securities	△1,518	<b>△2,286</b>	△11	<b>△16</b>
Proceeds from disposal of investment securities	5,440	<b>8</b>	38	<b>0</b>
Others	△580	<b>△318</b>	△4	<b>△2</b>
Net cash flows from investment activities	△19,376	<b>△44,874</b>	△137	<b>△317</b>
<b>Cash flows from financing activities</b>				
Net increase or decrease in current borrowings	△21,730	<b>4,868</b>	△154	<b>34</b>
Proceeds from long-term borrowings	5,000	<b>—</b>	35	<b>—</b>
Repayment of long-term borrowings	△20,882	<b>△1,748</b>	△148	<b>△12</b>
Proceeds from issuance of convertible bonds with stock acquisition rights	39,887	<b>—</b>	282	<b>—</b>
Expenses due to redemption of bonds	△10,000	<b>△10,000</b>	△71	<b>△71</b>
Proceeds from issuance of hybrid capital	29,717	<b>—</b>	210	<b>—</b>
Repayment of hybrid capital	△30,000	<b>—</b>	△212	<b>—</b>
Repayments of debt instruments	—	<b>△15,000</b>	—	<b>△106</b>
Payment of lease liabilities	△6,035	<b>△5,429</b>	△43	<b>△38</b>
Dividends paid to equity holders of the parent	△2,496	<b>△7,525</b>	△18	<b>△53</b>
Dividends paid to non-controlling interests	△299	<b>△100</b>	△2	<b>△1</b>
Acquisition of treasury shares	0	<b>△1</b>	0	<b>0</b>
Payment of obligations for non-controlling interests	△8	<b>△4,245</b>	0	<b>△30</b>
Amount of payments to owners of hybrid capital	△2,123	<b>△1,764</b>	△15	<b>△12</b>
Acquisition of shares of subsidiaries not resulting in change in scope of consolidation	△133	<b>△46</b>	△1	<b>0</b>
Proceeds from disposal of shares of subsidiaries not resulting in change in scope of consolidation	15	<b>—</b>	0	<b>—</b>
Others	820	<b>2,014</b>	6	<b>14</b>
Cash flows from financing activities	△18,270	<b>△38,978</b>	△129	<b>△276</b>
Net foreign exchange difference	1,459	<b>3,797</b>	10	<b>27</b>
Increase or decrease in cash and cash equivalents [△ indicates decrease]	13,544	<b>△10,305</b>	96	<b>△73</b>
Cash and cash equivalents at the beginning of period	33,754	<b>47,298</b>	239	<b>334</b>
Cash and cash equivalents at the end of period	47,298	<b>36,992</b>	334	<b>262</b>

(\*) EUR amount is converted from JPY at the closing rate of Dec. 2022 (JPY 141.43 / EUR) for both previous and current fiscal year.  
Please refer to the Security Report for the audited financial statements.

# Company Profile

as of December 31, 2022

## General information about the Company

Company Name	DMG MORI CO., LTD.
Subscribed Capital	JPY 51,115 million
Established	October, 1948
Registered Head Office	106, Kitakoriyama-cho, Yamato-Koriyama City, Nara 639-1160, Japan Phone: +81-743-53-1125
Global Headquarters	2-3-23 Shiomi, Koto-ku, Tokyo, 135-0052, Japan (Tokyo Global Headquarters) Phone: +81-3-6758-5900
Second Headquarters	2-1 Sanjohonmachi, Nara City, Nara, 630-8122, Japan (Nara Product Development Center)
Scope of Business	Provide total solutions consisting of machine tools (machining centers, turning centers, mill-turn centers, 5-axis machines, etc.), software (user interface, Technology Cycles, embedded software, etc.), measurement equipment, service support, applications, and engineering
Number of employees	12,626 (consolidated)
Website	<a href="https://www.dmgmori.co.jp">https://www.dmgmori.co.jp</a>

## Share information

Number of authorized shares	300,000,000
Total number of shares already issued	125,574,371 shares (treasury shares of 379,312 shares excluded)
Shares constituting one unit of stock	100 shares
Number of shareholders as of the end of the fiscal year	37,349

## Major shareholders

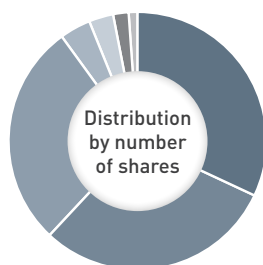
Name	Number of shares held (1,000 shares)	Shareholding ratio (%)
The Master Trust Bank of Japan, Ltd. (trust account)	18,464	14.70
Custody Bank of Japan, Ltd. (trust account)	9,523	7.58
THE BANK OF NEW YORK MELLON 140051	6,426	5.12
DMG MORI Employee Shareholders Association	4,635	3.69
Masahiko Mori	3,591	2.86
Custody Bank of Japan, Ltd. (Mori Manufacturing Research and Technology Foundation account)	3,500	2.79
BBH FOR UMB BK, NATL ASSOCIATION-GLOBAL ALPHA INTL SMALL CAP FUND LP	2,396	1.91
The Nomura Trust and Banking Co., Ltd. (investment trust account)	2,289	1.82
RBC IST 15 PCT NON LENDING ACCOUNT — CLIENT ACCOUNT	1,943	1.55
DMG MORI Business Partner Shareholders Association	1,901	1.51

(Note) 1. Acquisition or disposal of treasury shares in FY 2022

Acquisition	Acquisition of shares less than one unit of stock	617 shares
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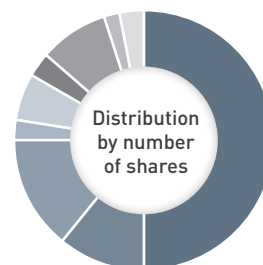
2. The shareholding ratio is calculated excluding the treasury shares.

### Composition by shareholder type



	Number of shares (1,000 shares)	Number of shareholders (person)
■ Individuals / Others	41,399	36,604
■ Financial institutions (including securities investment trust)	39,718 (30,742)	58
■ Foreign corporate bodies, etc. (other than individuals)	37,963	306
■ Financial Instruments Business Operators	3,979	42
■ Other corporate bodies	2,481	275
■ Treasury shares	379	1
■ Foreign corporate bodies, etc. (individuals)	32	63

### Composition by number of shares held



	Number of shares (1,000 shares)	Number of shareholders (person)
■ 1,000,000 shares or more	62,625	16
■ 500,000 shares or more	13,563	20
■ 100,000 shares or more	17,608	75
■ 50,000 shares or more	3,293	47
■ 10,000 shares or more	7,879	437
■ 5,000 shares or more	3,566	583
■ 1,000 shares or more	10,774	6,433
■ 500 shares or more	2,629	4,430
■ Up to 500 shares	4,012	25,308

## Glossary

Below are definitions of the terminologies used in this Integrated Report.

Terminologies in the Integrated Report	Explanations
DMG MORI DMG MORI Group	The entire DMG MORI Group consisting of DMG MORI CO., LTD, DMG MORI AKTIENGESELLSCHAFT, and other group companies
DMG MORI CO CO	DMG MORI CO., LTD.
DMG MORI AG AG	DMG MORI AKTIENGESELLSCHAFT

## Financial Calendar (Schedule)

DMG MORI CO., LTD.

March 28, 2023	75th Annual General Shareholders Meeting
May 10, 2023	Announcement of 1st Quarter 2023 results
August 3, 2023	Announcement of 1st Half 2023 results
November 7, 2023	Announcement of 3rd Quarter 2023 results

## Reporting term

### January 2022 – December 2022

[\*] Some contents include subjects that occurred outside of this term.

## Disclaimer

This Integrated Report contains targets, plans, etc. concerning the future of DMG MORI. All predictions concerning the future are judgments and assumptions based on information available to DMG MORI at the time of writing.

There is a possibility that the actual future results may differ significantly from remarks and forecasts stated herein and described plans may not be implemented, due to factors which contain elements of uncertainty or the possibility of fluctuation for a variety of reasons.

This Integrated Report was prepared in Japanese and translated into English. In the event of any discrepancy or conflicts between the two versions, the Japanese version shall prevail.